

2024 Huaxin Cement Co., Ltd Environmental, Social and Governance (ESG) Report

About the Report Time range previous and subsequent years. **Report boundaries** subsidiaries (hereinafter referred to as the "Group"). **Reference standards** consistency. **Data description** Report are listed in RMB. **Report approval** Directors of the Company. **Reliability statement** Report language versions, please refer to the Chinese version.

Report acquisition

This Report is published annually and in electronic form. To obtain the electronic version, please visit the official website of Huaxin Cement Co., Ltd. (https://www.huaxincem. com) or the website of the Hong Kong Stock Exchange (www.hkex.com.hk) to download and read.

Huaxin Cement Co., Ltd. (hereinafter referred to as "Huaxin Cement", "Huaxin", "Company", "the company", "we", "us" or "our") has published its social responsibility/ environmental, social and governance (ESG) report every year since 2009, and the 2024 Environmental, Social and Governance (ESG) Report of Huaxin Cement Co., Ltd. (hereinafter referred to as the "Report") will comprehensively elaborate the Company's environmental, social and governance (hereinafter referred to as "ESG") management philosophy and policies, and the Company's performance in ESG in 2024.

This Report covers the period from January 1, 2024 to December 31, 2024 (hereinafter referred to as the "reporting period"). In order to enhance the comparability and foresight of the Report, some of the contents have been appropriately extended to the

Unless otherwise specified, this Report covers Huaxin Cement Co., Ltd. and its

This Report has been prepared with reference to reporting standards, including the Code on Environmental, Social and Governance Reporting (ESG) in Appendix C2 to the Rules Governing the Listing of Securities in The Stock Exchange of Hong Kong Limited (herein after referred to as the "Main Board Listing Rules"), Guidelines No. 14 of Shanghai Stock Exchange for Self-Regulation of Listed Companies–Sustainability Report (Trial), the United Nations Sustainable Development Goals (SDGs), and the GRI Standards.

This Report adheres to the four principles required by Appendix C2 to the Main Board Listing Rules, namely the principles of significance, quantifiability, balance and

The data in this Report are all from the Company's official documents and statistical reports, of which the operating data are from the "2024 Annual Report of Huaxin Cement Co., Ltd." (hereinafter referred to as the "Annual Report"), if the listed data is different, the Annual Report shall prevail. Unless otherwise specified, the currencies mentioned in this

This Report was deliberated and approved by the 10th meeting of the 11th Board of

The Board of Directors of the Company warrants that there are no false records, misleading statements or material omissions in the contents of this Report.

The Report is in Chinese and English, if there is a discrepancy between the two language

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Message by the President



2024 is a key year to achieve the goals and tasks of the "14th Five-Year Plan", in the face of complex and severe situations such as the changing international situation and the continued sluggish market demand. Huaxin Cement has overcome many difficulties. firmly adhered to the three "bottom lines" of integrity, safety and environmental protection, and strictly controlled finance, product guality and compliance. We firmly implement the Company's new four major strategies - "overseas multi-business development strategy", "domestic integration and synergy strategy", "carbon emission reduction and value-added innovation strategy" and "digital AI-driven strategy", and implement ESG concepts and actions into the Company's daily operation and management. The Company has made breakthrough progress aimed at the fierce market competition, delivering an impressive report card of advancing despite challenges and enhancing quality with stability.

Improving the governance system and stabilizing the foundation for development. We integrate the ESG concept into the whole process of corporate operation and governance, take compliance operation as an important foundation, build a professional, diversified and inclusive decision-making structure, establish a comprehensive and multi-level risk prevention and control system, conduct internal and external audits on a regular basis, adhere to integrity management and fair competition, and lay a solid foundation for the long-term sustainable development of the enterprise.

Pioneering a green strategy and embarking on a new lowcarbon journey. We practice the concept of green production, strive to reduce pollutants from the source, optimize production processes, innovate processes, improve resource utilization efficiency, vigorously promote renewable energy, continue to carry out environmental audits, strengthen factory environmental self-monitoring and standardized management of pollutant discharge permits, and make steady progress on the road of environmental protection and green development.

We are deeply involved in the compilation of national, industry and group standards, and contribute to the wisdom of Huaxin in carbon emission accounting and the revision of inspection guidelines in the cement industry. At the same time, with our robust scientific research, we have successfully developed a new type of high-strength, ultra-high toughness cement-based composite materials, with a number of important indicators that are significantly ahead of similar products in the world, bringing new opportunities for the development of the building materials industry. The Diwei project was successfully shortlisted for the 2024 GCCA Global Low-Carbon Development Case; In 2024, Huaxin was approved as one of the first batches of "lowcarbon standardized workstations in the building materials industry (cement)" awarded by the China Building Materials Federation. The "National Key R&D Program - Collaborative Disposal and Demonstration Project of Multi-source Organic Solid Waste Park in Large and Medium-sized Cities in the Yangtze River Economic Belt" has successfully passed the acceptance. We have successfully applied for the "14th Five-Year Plan" National Key Research and Development Program "Engineering Science and Comprehensive Intersection" Key Special Project "Silicate Cementitious Materials Manufacturing Process High Efficiency Carbon Reduction Engineering Theory and Technology".

Harnessing technological innovation to craft superior products. We are committed to building a corporate brand image of "Centennial Quality, Trusted Excellence," leveraging technological innovation as a powerful engine to drive sustainable development and long-term vitality. In terms of R&D and innovation management, we build a whole-process R&D organizational structure, optimize the R&D process, and ensure the standardized production and manufacturing of the whole process of products. We attach great importance to the protection of intellectual property rights, actively participate in industry exchanges and co-construction, and walk side by side with peers to make progress together. In terms of product guality control, we empower the industry with strong scientific research capabilities and technical support. In 2024, the quality indicators of factory products will be stable, and the foundation for digital innovation and capacity building will continue to be consolidated. At the same time, we uphold the value of "responsible supply chain", classify suppliers, carry out ESG risk assessment, use big data analysis, artificial intelligence and other cutting-edge technologies to optimize supply chain management, and work with partners to promote the progress and development of the industry.

Exploring the global market and expanding the business territory. In 2024, our business territory will expand to Zimbabwe, a country in eastern and southern Africa, and we have invested and operated cement and upstream and downstream enterprises in 12 overseas countries, becoming one of the enterprises with the highest degree of internationalization in China's building materials industry. The Company has a considerable cement production capacity and is under construction. We entered the West African market for the first time, and successfully contracted a production capacity of more than 10.5 million tons in Nigeria, consolidating its development layout in Africa. At the same time, the company actively develops non-cement business areas, and overseas aggregates, environmental protection and new materials businesses go hand in hand. The engineering equipment business undertakes a number of overseas projects to help factories improve efficiency and production capacity. At the same time, the cement industry, procurement and logistics, finance, legal affairs and other departments collaborate to promote overseas business development in an all-round way from the aspects of technology, support team, financial standards and legal protection.

Cultivating the concept of people-oriented and conveying **social responsibility.** Employees are the core driving force of the company's development, and we always uphold the concept of people-oriented, and protect the basic rights and interests of employees in accordance with the law. We continue to improve smooth communication channels, encourage employees to actively participate in the construction of the company, and send condolences and care to employees in a timely manner when they encounter difficulties, so as to enhance employees' sense of belonging and happiness. At the same time, various leisure activities are organized to help employees relieve work pressure and relax. We continue to improve the talent incentive and growth system, help employees improve their professional skills, and are committed to cultivating all-round talents. We attach great importance to the safety and health of employees, conduct in-depth investigations of potential safety hazards, and regularly carry out occupational disease prevention and control training to protect the safety and health of employees. In the process of continuous development and growth, we actively practice corporate social responsibility, respond to the "Belt and Road" initiative, accelerate the international layout, and inject vitality into local development. helping rural revitalization through various ways such as agricultural assistance, student assistance, and assistance. actively participate in social welfare undertakings, convey care, and contribute to social development.

Mountains stand majestic due to their steepness, and the sea remains vast through its relentless surges. We have travelled thousands of mountains and rivers, and we still need to move forward in the future. There is still a long way to go, but there is a lot of faith; Glory belongs to the past, and the future needs to be explored. Standing at a new starting point and answering the call of the times for global sustainable development, we will anchor our goals, deepen our green layout, strengthen the empowerment of science and technology, and bravely assume social responsibility. With fearless determination, we will continue to write the new glory of Huaxin ESG and contribute to the sustainable development of the world.

> President of Huaxin Cement Co., Ltd Li Yeqing

About Huaxin Cement

Company Profile

Founded in 1907, Huaxin Cement Co., Ltd. is known as the cradle of China's cement industry and has been a leading supplier of building materials in China for 117 years. In 1994, the Company's A and B shares were listed on the Shanghai Stock Exchange. In 1999, it formed a strategic partnership with Holcim. On March 28, 2022, Huaxin Cement successfully transferred from B-share market to H-share market and was officially listed on the Main Board of the Hong Kong Stock Exchange.

Since 2000, the Company has developed from a local cement firm into a global building materials group that possesses more than 300 subsidiaries in 17 provinces and cities in China and 16 overseas countries, and pursues integrated development along the whole industry chain covering cement, concrete, aggregates, environmental protection, equipment manufacturing & engineering, and new building materials. It now ranks among Top 500 Chinese Manufacturing Enterprises and the Fortune China 500. In addition, it has been selected into the "List of China's 500 Most Valuable Brands" for many years in a row, and its brand value has exceeded 100 billion RMB.

Company culture

Brand	H	A century-old brand with trustworthy quality
Spirit	င်္ပာ	Honest, dedicated, pragmatic, innovative
Mission	Ċ	To clean our living environment, and provide reliable building materials
Vision	Ł	A better world starts with us
Value	Ę	Safety first, customer-centered, result-directed, honest and trustworthy, innovative development, and people-oriented

Company Business

At the beginning, when the Company went public, it was a specialized company engaged in cement production and sales, cement technical services, cement equipment (including research, manufacturing, installation, and maintenance), and cement import and export. In the past 20 years, as it implemented a number of development strategies on integrated development, environmental protection transformation, overseas development, and the expansion of new building materials business, the Company has expanded its businesses to include the production and sales of commercial concrete, aggregate, and cement-based new building materials, cement kiln collaborative disposal of wastes for environmental protection, domestic and international cement EPC contracting, the technology, equipment and engineering contracting for cement kiln collaborative disposal, and other related businesses. Over time, it has become a leading global building materials group in China that pursues integrated development along the whole industrial chain.



RI	M	B
		_

Comprehensive environmental protection wall material production capacity of

700 million pieces/year

Honors and Awards





ESG Management

Huaxin Cement has always practised the concept of ESG and deeply integrated ESG management into the company's daily business decisions. We proactively respond to regulatory requirements, actively meet the expectations and demands of stakeholders, accurately manage risks and opportunities related to sustainable development, and strive to create long-term and stable value for the company.

ESG Governance Structure

Huaxin Cement has established and improved the ESG governance structure, built a three-level management structure of "Board of Directors-ESG Management Committee-ESG Working Team", clarified the ESG governance responsibilities at all levels, and effectively ensured the orderly development of ESG-related work plans. During the reporting period, the Company established an ESG Management Committee and set up an ESG Working Team under the committee to enhance ESG management implementation and resource allocation.

Decision- making level:

Board of Directors

The Board of Directors is the highest responsible body and decision-making level for ESG work, and is responsible for the overall supervision, deliberation, and decision-making of related matters, including the formulation of relevant strategies and guidelines, special deliberation and reporting on ESG-related reports or ESG-related content in other reports, and the supervision and management of the implementation progress of the formulated ESG-related goals.

Management level: 🥖

ESG Management Committee

The ESG Management Committee is the research, management and guidance body for ESG work, which is responsible for guiding and formulating the Company's ESG management goals and strategies, formulating ESG management performance indicators, reviewing the Company's ESG reports and other relevant disclosure information, and regularly reporting to the Board of Directors on the progress of ESG management and related matters.

Executive level: ESG Working Team

Under the guidance of the ESG Management Committee, the ESG Working Team coordinates ESG management, formulates corresponding ESG goals and plans, implements the Company's ESG strategy, and maintains communication with internal and external stakeholders.

The specific responsibilities of the ESG Working Team mainly include:

- According to the Company's ESG management strategy and overall goals, formulate the company's ESG-related systems, and regularly review and update them;
- Develop and implement specific ESG work plans;
- Identify and analyze major ESG risks and opportunities, and put forward risk control suggestions;
- Regularly collect and analyze ESG-related performance indicators and submit them to the ESG Management Committee for review;
- Prepare the Company's annual ESG report, submit it to the ESG Management Committee for review and approval, and disclose it;
- Continue to pay attention to the ESG trends of the industry and understand the ESG information of the industry;
- Organize and carry out ESG-related training, publicity and assessment, etc.

Double Materiality Assessment

Double materiality analysis is a key part of ESG management, which helps enterprises manage ESG impacts, risks and opportunities from the two dimensions of financial materiality and impact materiality, thereby improving the scientific and accurate nature of ESG management, and enhancing corporate value and long-term competitiveness.

In 2024, we conducted a questionnaire survey and quantitative analysis of the materiality of the Company's issues in accordance with the criteria for judging the materiality and financial materiality of the impact in the Guidelines No. 14 of Shanghai Stock Exchange for Self-Regulation of Listed Companies–Sustainability Report (Trial) (herein after referred to as the "Guidelines"), and with reference to the relevant norms of the GRI Standard for materiality assessment.

Understand the company's activities and business contextual relationships Step 1 01	By interpreting dom development trends, understand the sustain and understand the aff
Establish a list of issues Step 2 02	On the basis of the pr by benchmarking ago guidelines, taking ir stakeholder communic the impacts, risks and o
Topic materiality assessment Step 3 03	 Impact Materiality Asset through internal and ex Financial Materiality As by referring to internal
Issues Reports Step 4 04	Summarize the results to form a double mate importance and gener of Directors of the Com of high importance.



nestic and foreign sustainability standards, tracking ESG s, and combining with its own development needs, we can inable development background of Huaxin Cement, and identify ffected stakeholders.

previous year's list of issues, the list of issues will be updated gainst the latest industry policies and exchange regulatory into account ESG capital market rating requirements and ication results. At the same time, we will conduct an analysis of a opportunities related to the issue.

sessment: Evaluate and rank the impact importance of the topic external expert analysis.

Assessment: Evaluate and rank the financial materiality of issues Il and external expert opinions.

ts of impact materiality and financial materiality assessments iteriality matrix to present topics of high importance, medium eral importance. After the review and confirmation of the Board mpany, the 2024 ESG report will focus on the disclosure of topics

Communication with stakeholders	We actively communicate with our stake demands through multiple channels.	holders and collect their expectations and
Stakeholders	Main topics of concern	Communication channels
Governments and regulatory authorities	 Environmental management Tackling climate change Promote circular economy Scientific and technological innovation Anti-corruption and clean government 	 Information disclosure Government meetings Policy suggestions Site visits Daily communication and reporting
Shareholders & Investors	 Tackling climate change Green and environmentally friendly products Product quality and safety Scientific and technological innovation Corporate Governance Risk management 	 General Meeting of Shareholders Periodic reports and announcements Investor hotline Performance briefing and other communication activities
Clients	 Green and environmentally friendly products Product quality and safety Protection of customer rights 	 Questionnaire Quality monitoring system Social media, etc.
Partners	 Scientific and technological innovation Supply chain management Industry exchange and development 	 Supplier conference Questionnaire Project cooperation Industry exchanges Business negotiation
Employees	 Diversity, Equity & Inclusion Labor rights Occupational health and safety Communication and caring Development & Training 	 Labor Union Employee survey Employee training Symposiums, talks, etc. Daily communication
Society and the public	Environmental managementRural revitalizationSocial welfare	 Volunteer service Information disclosure Job fairs

List of issues

term (more than 5 years).

Note: The time frame is defined as short-

term (within 3 years [inclusive]), mediumterm (3 years to 5 years [inclusive]) and longIn order to meet the regulatory requirements and stakeholder needs, we carefully selected the list of topics against the 21 topics set out in the Guidelines, with reference to the Company's sustainable development background and business practices, and the results of stakeholder communication. During the reporting period, we identified a total of 24 sustainability-related issues, including 8 environmental issues, 12 social issues and 4 governance issues.

The Company initially identifies and analyzes the actual and potential impacts, risks and opportunities related to sustainability issues, as shown in the table below.

Dimension	Huaxin Cement's sustainable development issues	Impact cycle	Positive impact	Negative impact	Risk	Opportunity	Corresponding to the topics of the Guidelines
Environment	Environmental management	Short term	1	1	1		Environmental compliance management
	Tackling climate change	Long term	V	1	1	1	Climate change tackling
	Energy use	Medium and long term	V	1	1	1	Energy usage
	Water management	Medium and long term	1	1	1		Usage of water resources
	Waste management	Short term	V	1	V		Pollutant discharge Waste disposal
	Promote circular economy	Medium and long term	1			1	Circular economy
	Green and environmentally friendly products	Long term	1			\checkmark	Company supplementary topics
	Biodiversity and natural resource conservation	Medium and long term		1	1	\checkmark	Ecosystem and biodiversity protection
Society	Product quality and safety	Medium and long term	V	\checkmark	1	1	Safety and quality of products and services
	Protection of customer rights	Medium and long term	1	1	V	1	Safety and quality of products and services Data security and customer privacy protection
	Diversity, Equity & Inclusion	Medium and long term	1			\checkmark	Employees
	Labor rights	Medium and long term	1	1	1	\checkmark	Employees
	Occupational health and safety	Short term		1	1		Employees
	Communication and caring	Medium and long term	1			\checkmark	Employees
	Development & Training	Medium and long term	1			\checkmark	Employees
	Scientific and technological innovation	Medium and long term	V			1	Innovation-driven Ethics of science and technology
	Supply chain management	Medium and long term	V	1	V	1	Supply chain security Equal treatment to small and medium-sized enterprises
	Industry exchange and development	Long term	V			1	Company supplementary topics
	Rural revitalization	Long term	V			1	Rural revitalization
	Social welfare	Long term	V			\checkmark	Contributions to the society
Governance	Anti-corruption and clean government	Short term	V	1	V		Anti-commercial bribery and anti-corruption Anti-unfair competition
	Corporate Governance	Medium and long term	1	1	1		Company supplementary topics
	Operate in compliance	Medium and long term	\checkmark	1	1		Company supplementary topics
	Risk management	Medium and long term	\checkmark	\checkmark	1		Due diligence

2024 Environmental, Social and Governance (ESG) Report

Impact materiality assessment results

We assess the impact of sustainability-related issues in terms of both the likelihood and severity of impacts. Among them, the possibility is evaluated from three perspectives: the scale of the impact, the scope and the irremediability.

 \heartsuit

Impact materiality assessment results

Highly important 🛛 🔿	Moderately important
Tackling climate change	 Risk management
Environmental management	• Waste management
Biodiversity and natural resource	Green and environmen
conservation	products
Corporate Governance	• Product quality and sa

- Labor rights
- Occupational health and safety
- Development & Training
- Anti-corruption and clean government

- nent ement
- rironmentally friendly
- ty and safety
- Diversity, Equity & Inclusion
- Scientific and technological innovation
- Protection of customer rights
- Industry exchange and development

 Energy use • Promote circular economy 3

Communication and caring

Generally important

- Supply chain management
- Operate in compliance
 - Water management Rural revitalization
 - Social welfare

Summary of the results of the double materiality assessment

Degree of double materiality \mathbf{T} Moderately important **Highly important** 1. Tackling climate change 9. Scientific and technological innovation 10. Supply chain management 2. Environmental management 3. Green and environmentally friendly 11. Anti-corruption and clean government products 12. Operate in compliance 4. Occupational health and safety 13. Energy use 5. Biodiversity and natural resource 14. Labor rights conservation 15. Industry exchange and development 6. Product quality and safety 16. Risk management 7. Corporate Governance

8. Development & Training

Huaxin Cement Materiality Issue Matrix

Financial materiality assessment results

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Financial materiality assessment results

We assess the financial importance of sustainability-related issues in terms of the
likelihood of the impact and the extent of the financial impact, taking into account three-
time cycles: short-term (within 3 years [inclusive]), medium-term (3 to 5 years [inclusive]),
and long-term (more than 5 years).

Highly important \mathbf{T} Moderately important **Generally important** • Environmental management Biodiversity and natural resource Water management conservation • Tackling climate change • Protection of customer rights • Supply chain management • Green and environmentally friendly Labor rights products • Energy use • Waste management • Product quality and safety Development & Training • Diversity, Equity & Inclusion • Occupational health and safety Anti-corruption and clean government Communication and caring • Operate in compliance • Promote circular economy Rural revitalization Scientific and technological innovation Industry exchange and development Social welfare Corporate Governance Risk management

Environmental lssues Social issues 14 17 13 22 18 20







Financial materiality

Huaxin Cement Co., Ltd

Environmental Protection First, Build a Low-Carbon Future

The Company implements the requirements of national ecological civilization, promotes cl production, and builds a green factory. We increase resource recycling and p development of ecology. Huaxin Cement launches green products to drive green development with scientific and technological innovation. We actively respond to climate change and protect biodiversity, explore new models of green operation, and contribute to the realization of the nd to climate change and protect national "dual carbon" goal.

2024 Environmental, Social and Governance (ESG) Report

SDGs



Insist on Green Production

Improve Environmental Management



85 of the Company's subsidiaries was certified with ISO14001 environmental management system.



Huaxin Environmental Engineering Co., Ltd. Environmental Management System Certification

In the context of the national "14th Five-Year Plan", the proposal to accelerate the green transformation of economic and social development of the cement industry (traditional high-emission industry) is clearly imminent. Huaxin Cement continues to strengthen environmental management and supervision, focuses on strengthening pollutant control, promotes green production and operation holistically, and builds an environment-friendly enterprise.

Huaxin Cement strictly abides by the Environmental Protection Law of the People's Republic of China, the Environmental Protection Tax Law of the People's Republic of China, and the applicable laws and regulations of each location of operation. We continuously establish and improve the ecological environmental protection management system, and optimize the company's environmental management measures. Huaxin Cement starts from the three dimensions of the internal system, organizational structure and supervision system to ensure the effective implementation of environmental management measures.

⊡ Internal system

The Company formulates and implements management systems such as "Measures for Environmental Protection Management", "Notice on Standardizing Environmental Monitoring", "Notice on the Implementation of Environmental Protection Monthly Reporting System", "Regulations on the Management of Hazardous Waste Disposal" and so on.

In 2024, the Company issued new documents such as the "Notice on Strengthening Self- monitoring and Management", the "Notice on Carrying out Special Investigation Actions for Environmental Protection Risks in Key Areas". The Company continuously optimized the closed-loop risk management and control mechanism of "self-monitoring, self-correction and self-improvement".

凸 Organizational structure

The Company has set up an environmental management committee to review and approve internal environmental management policies. In addition, each subordinate unit has also set up an environmental protection management committee. It is equipped with full-time management institutions and personnel to ensure that responsibilities are properly assigned and the Company's environmental protection compliance operations are effectively implemented.

Supervision system

The Company continues to carry out internal environmental audits to identify and resolve potential risks promptly. In 2024, the Company carried out on-site environmental audits for 57 units and conducted inspections at factories regarding environmental permits from organized emissions, unorganized emissions, and mine reclamation. These actions improved the level of environmental management.

Environmental emergency management

Environmental and carbon asset management training

The subsidiaries of Huaxin Cement strictly follow the requirements of laws and regulations such as the Emergency Response Law of the People's Republic of China and the Interim Management Measures for the Emergency Management of Environmental Emergencies. The Group formulates emergency plans for environmental emergencies and regularly conducts emergency drills to ensure that when environmental emergencies occur, the company can respond quickly and effectively, to prevent the impact on the environment and the public.

The Group actively conducts environmental protection training, and strives to improve all employees' environmental awareness and practical ability. During the reporting period, Huaxin Cement encouraged employees to report environmental risks actively and continued to carry out the "Environmental Protection Observation Tour" activity, covering a total of 9,000 people. The Group implemented special training for more than 100 environmental protection managers and carbon emission supervisors across the Company's subordinate units to improve their skills.

Environmental and carbon asset management training



In October 2024, Huaxin Cement conducted environmental and carbon asset management training for the environmental protection management departments and the heads of the leading departments of carbon asset. It aimed to improve employees' understanding and operation of carbon asset, and ensured that the Group's carbon emission management complies with national and local regulations and standards. The topics covered included the latest national environmental protection policies, the Group's environmental protection system, the latest developments in the construction of the national carbon market, as well as the collection methods and measurement rules of basic carbon emission data.

Environmental actions

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In 2024

Huaxin Dingxiao Company has won the title of provincial "Environmental Protection Integrity Enterprise" for three consecutive years

Huaxin Daye Company was awarded "Ecological and Environmental Protection Green Label Enterprise

Huaxin Cement embodies the concept of low-carbon environmental protection through practical actions. In 2024, the Company's subordinate units carried out environmental protection actions in various fields. The environmental protection factory of Chibi Industrial Park cooperated with the Comprehensive Law Enforcement Brigade of the Agriculture Bureau to assist in the harmless disposal of pesticide packaging waste; Shuicheng Company assisted the Panzhou City Drug Rehabilitation Center in safely destroying expired drug rehabilitation drugs; Huaxin Environment Co., Ltd. helped small and micro enterprises in Wuhan Optics Valley Bio-City to transfer and dispose of hazardous waste: Zhaotong Environmental Protection Factory and the Municipal Environmental Protection Bureau held an open day for environmental protection facilities.

Huaxin Chibi Company assisted the Agricultural Bureau in the harmless disposal of pesticide packaging waste



The toxic and harmful substances on the pesticide residue packaging are difficult to degrade, and simple treatment will cause soil and surface water pollution, affecting rural green environmental protection and people's physical and mental health. After learning about the situation, Chibi Industrial Park cooperated with the Comprehensive Law Enforcement Brigade of the Chibi Agricultural Bureau to use cement rotary kilns to destroy a total of 35,000 kilograms of pesticide packaging waste, avoiding the pollution of humans, livestock and the ecological environment caused by the residual pesticides in this batch of waste.

Strengthen Pollutant Control

Huaxin Cement strictly abides by the Environmental Protection Law of the People's Republic of China, the Water Pollution Prevention and Control Law of the People's Republic of China, the Air Pollution Prevention and Control Law of the People's Republic of China and regulations of each place of operation. The Group strictly follows the requirements of national and local pollutant discharge standards, total pollutant discharge requirements, and concentration control in the pollutant discharge permit. The Group has formulated the "Environmental Protection Management Measures", "Water Management Measures", "Hazardous Waste Disposal Management Regulations", "Solid Waste Management Measures", and "Notice on Standardizing the Management of Pollutant Discharge Permits", committed to reducing pollutants from the source and promoting the sustainable development of the enterprise. The pollutant discharge did not adversely affect employees and local residents during the reporting period.

Case

Case

Wastewater management

The Group treats wastewater by employing a quality classification to achieve "net-zero" discharge of wastewater along the river. We continue to strengthen the supervision of wastewater treatment, carry out sewage reuse, and properly treat the wastewater generated in the production and construction process. During the reporting period, the Group carried out compliant treatment of sewage discharge to achieve zero wastewater discharge.



The sewage containing a small

amount of pollutants formed is

completely collected and treated

within 15 minutes through the

rainwater and sewage diversion

project. Then, the rainwater enters

the reclaimed water reuse system in

the plant area without discharge.

بننب Production wastewater reatmen



Treatment of production wastewater through circulating water treatment system: If it cannot be directly recycled, it shall be treated by physical and chemical methods such as oil separation, precipitation and flocculation, and then comprehensively utilized.

After domestic sewage is treated by methods such as oil separation, filtration, biological contact oxidation, and disinfection, it is used for plant greening, road sprinkling, dust reduction, humidification tower and water spraying, etc. After domestic sewage generated by the wharf is collected cmpletely, it will be treated ashore and reused.



Exhaust gas management

The Group has established a sound waste gas management mechanism, regularly evaluates it and introduces targeted improvement measures. The Grup adopts advanced pollutant prevention and control technology, employing the method of "source control and real-time monitoring" for major air pollutants such as nitrogen oxides, sulfur dioxide and particulate matter to implement pollution prevention and control.



Through continuous optimization and improvement of staged combustion technology, selective catalytic reduction (SCR) technology, and optimization of selective non-catalytic reduction system (SNCR). The Group has achieved continuous and stable emissions of nitrogen oxides while greatly reducing the amount of ammonia used. Through continuous optimization and improvement, the Group's nitrogen oxide emissions per ton of clinker in 2024 reduced by about 5.4% compared with 2023. The Group has achieved low consumption and low environmental load operation for denitrification.

The Group effectively controls the source of sulfur dioxide production by rationally matching raw materials. The Group strengthens the control of raw material ingredients and fuel sulfur content, combined with accurate central control process control. It uses online pollutant monitoring data as a guide to ensure that sulfur dioxide emissions meet the standard. To further alleviate the additional impact of sulfur dioxide emissions on the environment under unexpected conditions, the company actively explores sulfur dioxide control measures under adverse conditions such as the shutdown of raw material mills, and adopts wet desulfurization, composite desulfurization and other means to achieve continuous and stable emissions.



The Group uses the production line to stop the kiln and perform preventive maintenance of the dust removal equipment during the off-peak production period to ensure that the dust removal equipment is in the best working condition. At the same time, the Group adopts the measures of "incoming vehicle washing device + internal road spraying + regular cleaning" to suppress transportation dust; The installation of "roller table cleaning machine + mobile dust collection" realizes the steady reduction of dust in the packaging cement area. Through the zoning management strategy, the concentration of particulate matter emissions from the Group's factories has decreased by about 11% compared with 2023.

Waste management

The Group adheres to sustainable development, continuously optimizes the waste management process, implements the "3R" measures of waste, and strives to achieve efficient use of resources and reduce the impact of waste on the environment.

The Group promotes cleaner production, optimizes production processes, improves resource utilization efficiency, and reduces raw material consumption and waste generation. We take full advantage of co-disposal of cement kilns to standardize the classification, collection, storage and disposal of waste, and realize zero discharge of general industrial waste in cement plants. We regulate the collection, storage and entrusted disposal of toxic and hazardous waste, and achieve 100% compliance with disposal of toxic and hazardous waste.

According to the principle of "classified collection, partitioning/storage, and selfutilization", the Group stores or removes industrial waste and domestic waste separately and treats them unified. For hazardous waste, such as waste mineral oil, laboratory waste liquid, empty paint buckets, empty oil drums, etc., this is handed over to a qualified third party for treatment or recycling to achieve zero discharge of solid waste from cement plants.

Hazardous waste

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Based on the requirements of the National Hazardous Waste List and the Standardized Management Index System for Hazardous Waste, the Group implements the classification, collection, storage and disposal of hazardous waste. The Group starts from the source to build a whole-process monitoring system, builds a hazardous waste temporary storage room that meets the requirements of the "Hazardous Waste Storage Control Discharge Standards". and entrusts a gualified third party to dispose of hazardous waste by regulations. We strictly implement the hazardous waste transfer bill system to ensure the environmental impact of hazardous waste throughout its life cycle from generation to final disposal is effectively monitored.



The Group actively implements garbage classification and treatment measures, and carefully classifies solid waste into two categories: collaborative kiln disposal and non-collaborative kiln disposal. Among them, waste paper, plastics, rubber, wood products, textiles, etc., are classified as alternative fuels and are harmlessly treated through cement kilns. The muck and construction waste are used as alternative raw materials to participate in the cement production process to ensure that they meet the cement quality standards. For recyclable items such as metal spare parts, the factory will sign an agreement with a waste disposal unit with corresponding qualifications to standardize treatment and recycling to ensure the entire disposal process is safe and harmless.

2022年 2023 年 2024年







Optimize **Resource Usage**

Strengthen Energy

Efficiency Management

Ø

能源管理体系认证证书

== 刘 壮门

注 ※ 号: 02523En20085R3M 多新大器(量石)本等公司

Mens

Management System Certification

Huaxin Cement (Huangshi) Co., Ltd. Energy

As of the end of the reporting period,

40 of the Group's domestic cement

plants have obtained third-party

certification for energy management

of which **18** factories have obtained

third-party low-carbon product

certification for cement products.

systems,

The Group adheres to "integrated" development and promotes the transformation of energy-saving, emission-reduction technologies and the use of clean energy. We strengthen the management of water resources, integrate the concept of green packaging into the packaging design path. We are committed to being a pioneer in the green and low-carbon industry with low consumption and low emissions.

The Group strictly abides by the Energy Conservation Law of the People's Republic of China and regulations of each place of operation, and formulates energy management systems such as "Main Raw Materials and Energy Consumption Quota Management". The Group actively adopts technological transformation and optimization, alternative fuels and energy-saving facilities to improve energy efficiency and reduce energy demand.

Energy management initiatives

Energy substitution and combustion optimization

Equipment retrofit and energy efficiency upgrade

The distribution transformer was retrofitted from a transformer with a capacity of 500KVa to a transformer with a capacity of 315KVa, which reduced the energy requirements required for production.

After implementing secondary/third wind technical transformation and optimization, the secondary air temperature increased by 40~70 °C. The standard coal per ton of clinker decreased by about 1kg.

The separation efficiency of the preheater C1 was improved, and the separation efficiency was increased by more than 2% after the transformation of 7 line. The standard coal per ton of clinker decreased by about 0.8kg.

Operation management and energy-saving control

Limit using the intercooler oven preheating system of the printing machine in summer to avoid unnecessary energy consumption.

Huaxin Diwei uses solid waste as an alternative fuel to promote renewable energy applications in the cement industry



After more than ten years of continuous R&D and practice, Huaxin Cement has successfully converted solid wastes such as domestic waste and industrial hazardous waste into alternative fuels for cement kilns. We realise the efficient conversion of waste to renewable energy and promote green upgrading of the Group's energy structure. With this technical achievement, the Group won the second prize in the 2016 National Science and Technology Progress Award.

In May 2024, after the acceptance of the expert group organized by the China Building Materials Federation, Huaxin Diwei Company first realized the continuous, stable and large-scale application of this technology, and the fuel substitution rate was stable at more than 60%, reaching the international advanced level. After the implementation of the project, the heat substitution rate of alternative fuels has increased by more than 3.5 times. The comprehensive energy consumption of the Group's clinker unit product has been reduced by 41.80kgce/t based on the clinker output of 600,000 tons/year, which can save 26,600 tons/year of standard coal and reduce carbon emissions by 85,200 tons/year.

Independent research and development of multi-component fuel mixed burning burner for using alternative fuels in the kiln head. The thermal substitution rate of alternative fuel at the kiln head can be increased by 20%, and the standard coal per ton of clinker can be reduced by about 10 kg.

Case

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Key technologies for low carbon intelligent manufacturing of cement

In May 2024, "Key Technologies for Low-carbon Intelligent Manufacturing of Cement" led by Yeqing Li, President of the company, was successfully selected into the "Recommended Catalogue of National Energy Conservation and Carbon Reduction Technology and Equipment in the Field of Industry and Information Technology (2024 Edition)" by the Ministry of Industry and Information Technology. Huaxin Cement effectively reduces interference step by step during the low-carbon production of cement and helps cement plants improve TSR through its self-developed intelligent management system. The technology has been implemented and promoted in 26 plants both at home and abroad, which sets a benchmark for energy saving and carbon reduction in the cement industry, and promotes the green transformation of the industry.

System (HIMP)

System (HERO)

Huaxin Intelligent Advanced Control System (HIAC)

It can carry out precise and high-frequency operations and maintain stable quality under the planned output. The Group maximizes the feeding of alternative raw fuels and significantly reduces production energy consumption.

Huaxin Intelligent Online Quality Control System (HOQC)

A quality prediction model that can be trained to guide production in real-time using the predicted results.



Conservation of Water Resources

In 2024



O Yangxin Company was honored as "Huangshi Water-saving Enterprise".

The Group takes water sources in strict accordance with the Water Law of the People's Republic of China, Regulations on the Administration of Water Intake Permits and Water Resources Fee Collection and regulations of each place of operation. The Group standardizes the water intake process of river surface water, strictly controls the amount of water resources, actively improves the efficiency of water resource utilization, and increases the amount of water reused.

Huaxin Intelligent Combined Storage Material Handling

It can automatically classify and store raw fuels in the factory.

We efficiently and accurately match raw materials of different

qualities according to production quality control requirements.

Huaxin Intelligent Equipment Monitoring and Optimization

It is connected to most of the field equipment sensors and

cameras to ensure full coverage of key points without dead ends. It collects a large amount of multi-modal data to achieve

fault prediction and on-site safety control and early warning.

Case

Huaxin Cement does not conduct high-water projects in water-scarce areas to avoid additional pressure on local water resources. As of the end of the reporting period, none of Huaxin Cement's production sites were located in water-stressed areas. During the reporting period, we had no problems finding suitable water sources.

In 2024, Huaxin Luguan Company was honored as "Kunming Water-saving Enterprise" and Yangxin Company was honored as "Huangshi Water-saving Enterprise".



Commission a third party to conduct a water balance test and improve the water metering network diagram.

Water conservation management initiatives

Install a monitoring system for water and energy consumption to monitor water resource use.

Use of Packaging Materials

Huaxin Cement is committed to green, low-carbon and high-guality development in the industry. The Group follows the GB/T 9774-2020 "Cement Packaging Bag" standard, and fully implements the green packaging recycling. We strictly manage the classification, specification, marking, layout printing and bag-making materials of cement packaging bags, and use environmentally friendly water-based inks for square bottom valve bags. These materials can be 100% recycled, in line with the national requirements for green packaging, and help achieve a circular economy.



Improve the water-saving management system and improve the efficiency of water use.

Each water point implements irregular inspection and maintenance, identifies problems and deals with them promptly, and resolutely ends the occurrence of running, rising, dripping and leaking.

Focus on Ecological Protection

As a model of sustainable development in the cement industry, Huaxin has established and is committed to the concept of ecological protection. The Group unswervingly pursues the path of green development, and makes every effort to promote the harmonious coexistence of man and nature, from supporting local ecological construction to building green mines and green factories.

Green Mines

By the end of 2024

Mines of Huaxin Cement had been selected as national green mines

13

Mines had been selected as provincial green mines

10

The Group complies with the "Measures for the Management of Environmental Protection of Huaxin Cement Co., Ltd.", the "Regulations on the Management of Environmental Protection of Factories along the River (Trial)" and regulations of each place of operation. We strictly prohibit our subordinate units from mining operations within the ecological red line delineated by government departments at all levels. The Group requires all subordinate units to strictly implement mine soil and water conservation, mine reclamation and biodiversity conservation.

Huaxin Cement focuses on formulating scientific and systematic mining plans, comprehensively implementing green mine construction, and ensuring the comprehensive utilization of mine resources. Before determining the mine mining plan, the mine ecological restoration plan is designed, and the original appearance or original use of the mine is fully considered. We provide a scientific basis for the realization of the ecological restoration measures of "mining and restoration", and truly realize the sustainable utilization of the mine while ensuring the maximization of the utilization of mine resources and the minimization of ecological and environmental impact.

By the end of 2024, 13 mines of Huaxin Cement had been selected as national green mines and 10 mines had been selected as provincial green mines.

Case

The green coverage rate of the Monk Fort limestone mine of Zigui Company reached 100% of the greenable area

The mining of Heshangbao Mine is in strict compliance with the requirements of the "Code for the Construction of Green Mines in Cement Limestone". It has scientifically promoted the restoration and management of the mine environment, land reclamation, soil and water conservation, etc. We implemented "seam and needle" greening on both sides of the mine road and the factory area, and the green coverage rate of the mine has reached 100% of the greenable area.

In 2024, a third-party assessment expert group of green mines in Hubei Province visited the mine to inspect the mining situation. The expert group spoke highly of Huaxin's adoption of "top-down, horizontal layering" efficient and green mining technology. They highlighted the notable features of the belt transportation line, such as the use of closed transportation, dust collection at the starting point, and dust spraying and prevention at the end point.



Huaxin Chibi Company's Nanshan cement limestone mine won the title of "Top Ten Mines" of China Cement Association in 2024



Huaxin Chibi Company firmly implements the development concept of "lucid waters and lush mountains are invaluable assets", and continues to promote the construction of green and low-carbon digital mines. With the help of mechanization, informatization, automation and intelligence, the Group implements a series of projects, including final slope monitoring, step reclamation and greening, uphill road hardening, water diversion uphill, road spraying, stope beautification and lighting, mine functional zoning and comprehensive renovation and transformation of the ecological environment in the mining area, to beautify the ecological environment of the mining area and improve the quality of green mine construction. At the 18th Annual Meeting of Cement Mines of China Cement Association, the Nanshan Cement Limestone Mine of Chibi Company won the title of "Top Ten Mines" of China Cement Association in 2024.

Green Factory

2024

- Honghe Company was recognized as a national "Green Factory".
- Lincang Company was recognized as a provincial-level "Green Factory" in Yunnan Province.
- Yichang Company was recognized as a provincial-level "Green Factory" in Hubei Province.
- Daye Company was recognized as a provincial-level "Green Factory" in Hubei Province.

By the end of 2024, 20 Huaxin Cement factories had been selected as national green factories and 8 factories had been selected as provincial green factories.

Huaxin Shigatse Company won the title of the first batch of "Waste-free Factory"



Huaxin Shigatse Company actively participated in the construction of "waste-free city" in Shigatse City. At the end of 2024, Huaxin Shigatse Company's cement kiln codisposal of domestic garbage project was put into trial operation, which made up for the insufficient capacity of end disposal of garbage classification for the construction of "waste-free city" in the city. During the same period, Huaxin Shigatse Company was awarded the title of the first batch of "waste-free factories" in the city. In the future, the Group will continue to play a leading role in demonstrating, and constantly consolidating and improving the results of the construction of "waste-free factories", contributing to the promotion of high-quality development of the regional economy

and high-level protection of the ecological environment.

Huaxin Honghe Company built a "big garden" factory



Huaxin Honghe Company adheres to the concept of "energy conservation, emission reduction, and green development", actively sounding the clarion call for green transformation and high-quality development. It successfully ranks among the national "green factories". In order to completely change the impression of "grey imprint" left by the traditional cement industry, the company integrates the concept of green and environmental protection into the development. During the factory construction and transformation, the company guides employees to carry out beautification and greening work such as tree planting, flower planting and grass planting in the factory area, and strives to build a "garden- style factory". Through years of persistent ecological greening construction, the company has realized the modern ecological pattern of "factory in the

forest, forest in the factory, and people in the landscape".

Case

In order to promote the construction of green factories, Huaxin Cement has comprehensively established "beautiful factories". Through various initiatives, we promote the construction of "clean, green, bright and beautiful" garden-style factories, and achieve various environmental performance indicators to reach the industry-leading level. During the reporting period, we implemented an on-site benchmarking evaluation of 30 units to create beautiful factories to meet the standards, "promote reform through evaluation", and promote the overall improvement of all units.

Case

Case

Create Green Products

Green Product Research and **Development**

The Group is committed to researching and developing green and environmentally friendly products, actively exploring innovative environmental protection technologies and production materials, promoting green and low-carbon development, and contributing to the implementation of the "dual carbon" goal.

Huaxin Cement actively researches low cement consumption based on strength and durability performance guarantees, deeply excavates technical methods for reducing concrete costs and increasing efficiency, and continues to promote green carbon reduction research and development.

Taking C30 concrete as an example, through technological innovation, the water consumption of product production has been reduced to 10-15kg/m³, and the carbon footprint of concrete has been reduced to 22kgCO₂e/m³. At the same time, the Group conducted research on the curing and utilization technology of CO₂ in the field of concrete, and successfully manufactured low-calcium clinker with different mineral compositions to prepare carbonized concrete, achieving a carbon sequestration rate of 15%. With the long-term investment in environmental protection technology, the Group has successfully applied the relevant technology to a number of factories and projects, and realized the commercialization of scientific research results.

Case

Low-carbon building materials help carbon neutrality, and carbon absorption performance leads industry innovation

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Low-calcium cement has a low calcium content, which is usually used in industrial waste residue as a raw material, thereby reducing the amount of limestone used. Limestone releases a lot of carbon dioxide during calcination, and the production process of low-calcium cement reduces this process, thereby reducing carbon emissions. In 2024, the Group completed the secondary production of low-calcium cement clinker, with a carbon emission value of 321kg/t- 439kg/t, which is 15%-30% lower than that of general Portland cement clinker, and a coal heat consumption of 660kcal/kg, a year-on-year decrease of 200kcal/kg, and a carbon reduction of about 78.6kg/t per unit of clinker.

The Group uses new low-calcium cement to develop carbon-absorbing standard bricks and carbon-absorbing aerated concrete. After laboratory testing, the performance of these two types of products is comparable to that of similar traditional products. At the same time, it has the function of carbon absorption and reduction, reducing carbon emissions by more than 30% compared with similar products.

Carbon-absorbing standard bricks have been successfully produced in Wuxue Industrial Park. The products have good market prospects and help the Group's solid waste treatment, utilization, and carbon emission reduction.



Green Product Certification

We actively promote product carbon footprint tracking and certification of green and low-carbon products, aiming to promote green and low-carbon development, while enhancing the Group's overall image and product market competitiveness.

Huaxin Huangshi Company won the first batch of carbon label certificates for building materials



In November 2024, Huaxin Huangshi Company was awarded the carbon label certificate for building materials issued by the China Building Materials Federation, becoming one of the first low-carbon cement factories to meet the requirements. This achievement marks Huaxin Huangshi's important stride in embracing the concept of green development and improving the environmental performance of products.

Huaxin Huangshi Company was awarded the first batch of carbon label certificates for building materials

Ready-mixed concrete has been certified as a green building material product



.....

Grade 42.5 ordinary Portland cement was certified as a low-carbon product

Huaxin Huangshi tracked the carbon footprint of its cement products in August 2024. The results show that for every ton of 42.5 grade Portland cement produced, its carbon emissions are only 640.75 kg of carbon dioxide equivalent, and the Group has successfully achieved zero carbon footprint in production and transportation. In 2024, the Group's 42.5-grade ordinary Portland cement products obtained the "Carbon Label for Building Materials Products", "China Low-carbon Product Certification" and "Hazardous Substances in Cement Limit Certification".





Carbon Label Certificate for Building Materials Products

China Low Carbon Product Certification

Case

Case

Huaxin Chibi Company carried out green building materials certification in 2024, setting the concrete plant as a benchmark plant for green production, and strictly implemented low-carbon production standards. The company invested 5 million RMB in the technical transformation and equipment update of environmental protection equipment. In 2024, the company's ready-mixed concrete products successfully won the "three-star certification of ready-mixed concrete green building materials products", meaning that Huaxin cement concrete has differentiated competitive advantages in the production process, management level, and product quality.

China Green Building Materials Product Certification

Case

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Certification of Limit of Hazardous Substances in Cement

Respond to Climate Change

Governance



Strategy

Huaxin Cement integrates the concept of green and low-carbon into its management strategy, aligns with the Implementation Plan for Carbon Peaking in the Building Materials Industry, actively responds to the challenges of climate change, and continuously improves the management capabilities of climate risks and opportunities. The Company is committed to achieving green, low-carbon high-quality development.

To better respond to the challenges brought about by climate change, the Company has established a top-down climate change governance structure.

The Company has established an ESG Management Committee to lead the Company's governance work related to climate change, including formulating management objectives and strategies related to climate change, and analyzing various indicators related to climate change. The Company's ESG Management Committee pays close attention to the industry's low-carbon transformation, listens to external experts' opinions, and holds regular guarterly meetings to supervise. The committee reviews the progress of relevant projects to ensure the deep integration of climate change management and the company's business.

Climate change has a potential impact on the Company's financial position: the frequent occurrence of extreme weather can lead to physical problems such as production disruptions, difficulties in the transportation of raw materials, and damage to assets. The transition to a green company can also expose companies to transition risks, such as market and reputational risks.

Huaxin Cement adopts the attitude of "steady and enterprising, gradual progress", fully grasps the trend of climate change, implements short-term, medium-term and long-term management strategies, conducts long-term tracking of the company's climate governance based on the ESG indicator system, and responds to various risks encountered in daily operations promptly.

Risk management

We regularly assess climate-related risks and opportunities, considering their likelihood and their material impact on our financial and operational operations.

Bearing in mind the requirements for climate information disclosure in Appendix C2, the Company follows the process of "Climate Risk Identification-Climate Risk Assessment-Climate Risk Prioritization-Climate Risk Management", comprehensively considers various climate risk priorities from the four dimensions of "possibility, impact, adaptability and resilience", integrates them into daily risk management. We will continue to improve our risk response strategies and strive to enhance our ability to prevent and control climate change risks.

Metrics and targets

The Company formulated the "White Paper on Low-Carbon Development of Huaxin Cement Co., Ltd." to establish its future carbon emission reduction path and goals and disclose its progress every year.

Climate Risk Identification

Types of climate risks/opportunities

Physical risks Acute risks **Extreme weather**

Transition risks

Policy transition risks National policies have been tightened and supervision has been strengthened

Transition risks

Technology transformation risks Emission reduction technology is not yet mature

Transition risks

Market and reputational transition risks Reputational risks from high emissions and greenwashing

Products & Services Benefits from green products

Resource and energy utilization Competitive advantage from improved energy efficiency

With the increasing global attention to environmental protection and sustainable development, consumers are increasingly inclined to choose environmenta-friendly and low-carbon products. In addition, as one of the high-energy-consuming industries in China, the cement industry can also reduce its carbon emissions by producing green products.

Energy efficiency improvement is an important measure to achieve the goal of the "Special Action Plan for Energy Conservation and Carbon Reduction in the Cement Industry", and at the same time, the reduction of unit energy consumption of cement products can also bring cost advantages to the Company and create new economic growth points.



Huaxin Cement comprehensively identifies climate change-related risks and follows the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD). We preliminarily identify the risks and opportunities brought by climate change to enterprises from three aspects: physical risks, transition risks, and market opportunities, and scientifically guide the implementation of climate response actions.

Description of the risk/opportunity

Climate change will bring extreme natural disasters such as floods and hurricanes with high intensity and frequency and extreme weather such as drought and rainfall. These activities will impact the cement industry's production, transportation and sales.

With the proposal of the national "dual carbon" commitment and the deepening of the response to climate change, the cement industry will face the impact of more changing policies and strict regulations.

It is difficult to achieve carbon neutrality in the cement industry in terms of investment and emission reduction volume of existing emission reduction technologies, clean energy, forest carbon sequestration and industrial electrification.

The cement industry is one of the most energy-consuming industries in China. In today's growing focus on climate change and low-carbon transition, the nature of the cement industry can create a negative impression on stakeholders. This negative impression turn poses market and reputational challenges for companies.

Climate Scenario Analysis

During the reporting period, the Company conducted a systematic review of its global business, comprehensively considered the energy conservation needs and carbon reduction, and finally selected the International Energy Agency (IEA) scenario. We use a qualitative analysis approach to assess in detail the risks and opportunities companies face under different warming scenarios. The coverage of this scenario analysis is only for all factories and operations in Chinese mainland, and does not involve the Company's overseas business. The analysis is based on supporting judgement information from the reporting period. For details on how the Company identify, assess, prioritize and monitor climate-related opportunities and how such assessment is integrated into the Company's overall risk management process, please refer to the section headed Double Materiality Assessment in this report.

Scenario-setting International Energ	y Agency (IEA)
Scenario Stated Policies Scenario (STEPS) Warming is expected by the end of the century ~2.5°C	Scenario introduction It is assumed that no new policies will be issued, and only the results of future energy development projections based on current policies will be used. In this scenario, greenhouse gas emissions continue to increase, and the probability of physical risks increase significantly.
Scenario Announced Pledges Scenario (APS) Warming is expected by the end of the century ~1.8°C	Scenario introduction It is assumed that all governments' climate commitments are met on time. In this scenario, physical and transition risks remain relatively balanced.
Scenario Net Zero Emissions Scenario (NZE) by 2050 Warming is expected by the end of the century ~1.5°C	Scenario introduction Hypothesizing net-zero emissions by 2050 aligns with limiting global temperature rise to 1.5° C. In this scenario, the probability of transition risk due to excessive acceleration will be greater than physical risk.
The main assumptions considered in scena	irio analysis
Macroeconomics	key indicators such as economic growth, inflation, and exchange rates that can reflect the overall health status of the region
Corporate business	the region in which the business is located, the relationship between the business and the external environment, and the sustainability of the business
Energy Systems	Renewable Energy Use, Clean Energy Use, Energy Storage/Conversion
Technology development	CCUS carbon capture technology, low-carbon and environmental-friendly building

In our scenario analysis, we comprehensively consider the likelihood of each risk/opportunity occurring, and the analysis results are divided into three levels: "low probability, medium probability, and high probability", and disclose the following results:

Types of climate risks/opportunities			Stated Policies Scenario (STEPS)	Announced Pledges Scenario (APS)	Net Zero Emissions Scenario (NZE) by 2050	
Physical risks	Acute risks	Extreme weather	High probability	Medium probability	Low probability	
Transition risks	Policy transition risks	National policies have been tightened and supervision has been strengthened	Low probability	Medium probability	Medium probability	
	Technology transformation risks	Emission reduction technology is not yet mature	Medium probability	Medium probability	Medium probability	
	Market and reputational transition risks	Reputational risks from high emissions and greenwashing	Low probability	Medium probability	High probability	
Opportunities	Products & Services	Benefits from green products	Low probability	Low probability	High probability	
	Resource and energy utilization	Competitive advantage from improved energy efficiency	Medium probability	High probability	High probability	



2024 Environmental, Social and Governance (ESG) Report

Climate Impact Analysis

Based on the results of climate risk identification and scenario analysis, we conducted a risk impact analysis based on our physical assets, including office buildings, factories, mines, and warehouses. At the same time, we take into account the impact of various risks and opportunities on the business, taking "2024-2025" as the short-term, "2026-2030" as the medium-term, and "2031-2050" as the long-term, and carry out separate assessments of risks and opportunities in different periods.

Given that most Huaxin Cement's assets are located on the ground and exposed to environmental conditions, we are highly vulnerable to climate change risks. Based on its actual situation and industry characteristics, Huaxin Cement has identified five vulnerable value chain links, and conducted a detailed analysis of the affected value chain links and the impact on the company's business.

Time frame

Short term 2024-2025

Medium term 2026-2030

It is consistent with the "14th Five-Year Plan" - the comprehensive work plan for energy conservation and emission reduction, etc. It is suitable for evaluating the progress of the company's short-term actions.

Responding to the National Action Plan for Carbon Peaking in 2030 and aligning with time frames such as Nationally Determined Contributions (NDCs). The neutrality target year. This can also be Paris Agreement is a key milestone for the Company to demonstrate its mediumterm emission reduction commitments.

Long term 2031-2050

2050 is a key milestone in global climate action, and many developed countries have also adopted this as a carbon used as a time benchmark to review the progress of companies' green transformation.

Huaxin cement value chain

Value chain	links	Huaxin cement situation
	- Inbound logistics	 The raw materials for cement production, such as limestone, need to be transported to the nearest factory by large transport vehicles. Efficiently store and manage raw materials with intelligent monitoring equipment.
	- Operating	 The processing of raw materials includes the core link of cement production, "two grinding and one burning", that is, raw meal grinding, clinker calcination and cement grinding. Construction of cement plants or infrastructure, and maintenance of equipment to ensure efficient production of the plant.
	- Outbound logistics	 Transporting finished cement from the factory to distributors and retailers. Finished product warehouse management. Clean up the waste generated in daily operations.
	Marketing & Sales	 Promote product sales through market segmentation, price strategy, channel optimization, brand building, etc.
	- After-sales service	 Participate in the post-maintenance of downstream construction company projects. Provide customer service support after the product is sold, and investigate customer satisfaction. Collect customer feedback data for product optimization.

Types of climate risks/opportunities	Current financial impact
Physical risks Acute risks	The collection and tran weather, which can inc
Extreme weather	• Downstream construct as heavy rain, heavy sr
Affect time	the company.
short-term, medium-term, long-term	Frequent flooding can
Types of assets that are affected	Expected financial impa
office building · mine factory · warehouse	 Extreme weather can l of site conditions, emp can increase the compa Loss of revenue due
Types of businesses that are affected	temperatures.
Cement manufacturing	Response
 Concrete aggregate manufacturing Equipment & Engineering Construction Waste disposal 	The company provides communicates with cu winter, rain, snow, hig disclosure, and issues affected by extreme we
Affected value chain links	In response to extreme
Inbound logistics	production process in t
 Outbound logistics Operating 	 The company continue the whole industry cha downstream.
operating	Strengthen the design conditions such as personal su
Types of climate risks/opportunities	Current financial impact

Transition risks

Policy transition risks National policies have been tightened and supervision has been strengthened

Affect time

factory

short-term, medium-term, long-term

mine

Types of assets that are affected

Response

measures.

Types of businesses that are affected

- Cement manufacturing
- Concrete aggregate manufacturing
- Equipment & Engineering Construction

Affected value chain links

Operating

• The company released the "White Paper on Low- Carbon Development of Huaxin Cement Co., Ltd.", which clarified the carbon reduction goals and formulated a detailed path.

- ansportation of cement raw materials can be affected by extreme ncrease operating costs.
- ction operations are highly susceptible to extreme weather (such snowfall, etc.) and are suspended, resulting in financial losses for
- in damage plant equipment and increase maintenance costs.

pact

- In lead to safety hazards in outdoor operations (e.g., deterioration mployee health risks, etc.), resulting in employee injuries, which pany's medical compensation and operating costs.
- e to asset-limited operations during periods of extremely low

es each customer with a concrete instruction manual, and actively customers in advance about the construction plan in summer high temperature and other extreme weather, makes technical les a contact letter to reduce the possibility of products being weather

- reme weather, the plant adjusted the concrete mix ratio and n time to meet the construction site's needs.
- ues to expand its integrated business, realize the integration of hain, and reduce the impact of climate change from upstream and

ign of the mine and its power grid to withstand cold weather ersistent freezing and blizzards.

• The tightening of national carbon emission policies and the strengthening of supervision will enable companies to invest more in the procurement of energy-saving equipment and environmental protection training.

Expected financial impact

- With the construction of the national carbon market and emission trading market, carbon taxes and prices have brought additional cost pressure to enterprises.
- · Stringent environmental regulations will increase the risk of environmental litigation for companies, increasing the cost of additional fines.

• The company actively pays attention to the latest changes in national environmental protection laws and regulations, industry policies, etc., and takes timely response

• The company conducted carbon market analysis, collecting and studying the national, provincial and municipal carbon quota accounting methods, carbon trading rules, and China's certified resource emission reduction (CCER) offset mechanism. We analyzed and predicted the price fluctuations of the carbon market, and formulated unified carbon trading strategy suggestions to support the committee's decision-making.

Huaxin Cement Co., Ltd

Types of climate ris	ks/opportunities	Current financial impact
	sformation risks tion technology re	 Increase the research co-disposal, and kiln h R&D costs will rise rapi
-		Expected financial impa
Affect time medium-term, Types of assets that	long-term t are affected	 At present, there are of CCUS technology, which and has not yet been p perspective and emisting
 factory 	• mine	commercial use, it will
Types of businesses	s that are affected	Response
 Cement manufact Concrete aggrega 	te manufacturing	 The company sorted of the emission potential mining, raw material e preparation to waste h The company plans to
Affected value chaiOperating		industrial systems, nev technology.
• Operating		technology.
Operating Types of climate ris Transition risks Market and reputat	ks/opportunities ional transition risks rom high emissions	
Operating Types of climate ris Transition risks Market and reputat Reputational risks f and greenwashing	ional transition risks	technology. Current financial impact • The downstream com environmental protecti
Operating Types of climate ris Transition risks Market and reputat Reputational risks f and greenwashing Affect time	ional transition risks from high emissions	technology. Current financial impact • The downstream com environmental protecti emission products, dar
Operating Types of climate ris Transition risks Market and reputat Reputational risks f and greenwashing Affect time medium-term, Types of assets thar office building	ional transition risks from high emissions long-term t are affected • mine • warehouse	 technology. Current financial impact The downstream comenvironmental protective emission products, dar Expected financial impact Greenwashing can legintegrity, changing the

• Marketing & Sales • After-sales service

and development of technologies such as CCUS, alternative fuel head burner optimization and transformation, and the company's idly in the short term.

act

certain uncertainties in emission reduction technology, such as ch is still in the stage of exploration, research, and development, popularized. The technology has certain risks from an investment ssion reduction effect. If the R&D results cannot be put into l bring economic losses to the company.

- out the emission reduction technology approach. It determined l of each carbon emission node, including the whole process from entering the factory, clinker production, waste disposal, cement heat utilization.
- gradually explore the emission reduction potential of intelligent w energy development and utilization, and CCUS carbon capture

nstruction industry has gradually strict requirements for the tion attributes of cement, concrete, wall materials and other highmaging the brand and affecting the company's revenue.

ict

ead suppliers and investors to cast doubt on the company's eir investment decisions or terminating their cooperation with the

creased the R&D and mass production of new low-carbon riendly building materials, including ultra-Kolon ultra- highe, environmentally friendly unburned bricks, and low- calcium carbon- fixing cement concrete.

Current financial impact		
 In line with the national " caused by excess carbon of Meeting the demand for construction industry will 		
Expected financial impact		
Catering to future consun the company's market sha		
 Response Green products such as l aerated concrete have be ensure low- carbon attribut 		
Huaxin Packaging Comparison that packaging materia		
• Optimizing the energy ma		
of production equipment (
of production equipment of production equipment of production equipment of the second		
Expected financial impact • Comply with the govern		

"dual carbon" goal, reduce the risk of additional expenditure emissions or environmental violations.

or environmental-friendly products in the downstream help increase the company's market share.

mer preferences for eco-friendly products, further expanding are.

low-carbon cement phosphogypsum bricks and carbonized een launched to check the production process at all levels to outes of products.

any uses environmentally friendly oil-based ink for its products, als can be recycled and reused, reducing waste generation.

anagement system and carrying out technical transformation can reduce energy consumption and control production costs.

nment's requirements for energy conservation and carbon s and penalties for violations.

logical transformation, change large-scale process fans into energy-saving fans, improve fan efficiency, and reduce fan

coefficient through process innovation reduces energy aining clinker yield.

vaste heat steam hydrothermal diagenesis reaction is used to nce wall materials from mine waste residue on a large scale, and the waste heat utilization efficiency of cement kilns is improved.

Management

Carbon Emission

We scientifically analyze the Company's internal and external environment and formulate carbon emission management goals. We also clarify the Company's transformation plan, carry out annual carbon emission reduction actions according to the set goals, evaluate annual emission reduction performance, and ensure the implementation of the Company's carbon emission policy.

Carbon reduction targets

Reducing carbon emissions

emissions per unit of operating income will be reduced by 70%+

Compared with 2005, the company's CO₂

By 2030, the company's direct CO_2 emissions per ton of cement (Scope 1) intensity will be reduced to 475 kilograms

By 2030, the direct CO₂ intensity (Scope 1) per cubic concrete will be reduced to

124 1

Bv 2030

Progress in

 \oplus

The carbon dioxide emissions of the company's domestic business unit operating income was 8.94

tons/10,000 RMB The company's domestic direct CO₂

emissions per ton of cement (Scope 1)

By 2030, the proportion of alternative fuel

energy in primary energy consumption

tons/10,000 RMB in 2005), representing a decrease of

Compared with 2005 (29.2

69.38%

The company's direct CO₂ emission intensity (Scope 1) per unit of cubic concrete in China was

151.80 kg

Carbon reduction targets

Alternative fuel energy

Progress in

25%+

reached

21.7%

intensity was

583.26 kg

Planned investment between 2020 and 2030 for technology research and development to reduce carbon emissions and the transformation and upgrading of production systems. 10.5 billion RMB

Domestic factories have implemented

Greenhouse gas verification

Carbon asset management

Huaxin Cement conducts internal and external greenhouse gas accounting and verification in strict accordance with the Carbon Emission Accounting and Reporting Requirements Part 8: Cement Production Enterprises (GB/T 32151.8- 2023), the Guidelines for Accounting Methods and Reporting of Greenhouse Gas Emissions of China Cement Production Enterprises (Trial) and the Regulations on the Management of Environmental Audits of Huaxin Cement Co., Ltd. (Provisional).

In order to improve the quality of external data disclosure, in 2024, the company's 43 domestic kiln lines have completed the platform data filling by the requirements of the Ministry of Ecology and Environment, and cooperated with various provinces and cities to complete the 2023 annual data verification. The verification is mainly based on the clinker section of performance accounting, including the verification of fuel, electricity, process emissions, etc.

Huaxin Cement actively participates in the carbon trading market and constantly explores new energy conservation and reduction paths. Since 2014, the Company has accumulated 10 years of rich experience in the three pilot areas of Hubei, Guangdong and Chongging, fully participated in the formulation, verification, trading and implementation of quotas. The Company deeply understood the policies and processes of each pilot area, and responded quickly to the requirements of the national carbon market. In 2017, Huaxin Cement signed a carbon trading agreement with Shell, creating a precedent for forward CCER (China Certified Voluntary Emission Reduction) trading in the national unified carbon market, reflecting the company's positive attitude and strategic layout for participating in the national carbon market.

For carbon trading, the Company has set up a carbon asset management committee with the vice president as the director and the relevant functional centers such as finance, production technology, legal affairs, and finance. We incorporate carbon asset management into the overall development strategy of the company. The Company has formulated the "Carbon Asset Management Measures" and other systems to ensure the standardization and process of carbon asset management. In addition, we regularly organize carbon asset management training and experience sharing activities every year to enhance the professional capabilities of our team.

As of the end of the reporting period, 14 factories in Hubei, 4 factories in Chongqing and 1 factory in Guangdong of Huaxin Cement have completed their performance tasks on time and by the requirements.

Huaxin completed the largest carbon asset repurchase transaction in the national carbon market

On April 29, 2024, Huaxin completed the largest carbon asset repurchase transaction since the establishment of the national carbon market, with a transaction scale of 100 million RMB. This transaction has positive significance for the company to revitalize its stock of carbon assets to obtain carbon reduction funds, promote transformation and upgrading. Huaxin is also conducive to leading more social funds to invest in the field of green emission reduction.

In recent years, the Company has insisted on the research and development of carbon emission reduction technologies and continued to promote green and low-carbon development. In the future, the Company will continue to focus on green development, increase investment in pollution reduction, carbon reduction, energy conservation and consumption reduction, and provide Huaxin samples for traditional industries to practice green and sustainable development. The Company's financing funds will be invested in the transformation of carbon reduction technology and production system upgrading, further digging into the potential of carbon reduction technology, and improving energy efficiency.

Huaxin's carbon monitoring and carbon measurement pilot work achieves milestones

In order to smoothly promote the deepening of carbon monitoring and assessment pilot and carbon emission measurement pilot work led by the Ministry of Ecology and Environment and Hubei Provincial Market Supervision and Administration Bureau, respectively, Huaxin set up the Carbon Monitoring and Carbon Measurement Pilot Working Group on January 24, 2024.

Since the implementation of the carbon monitoring carbon measurement pilot, the Company has achieved milestones. Firstly, it has realized the collection and analysis of carbon dioxide online monitoring data of Huaxin Huangshi Company, and found that the difference between the carbon dioxide online monitoring and the accounting results mainly originated from the boundary selection and flow rate measurements. Secondly, it has set up the first online monitoring platform for carbon measurement of the cement industry in Hubei Province, covering information on online measurement data collection based on the accounting method, accounting display and online monitoring data display of the direct measurement method. Thirdly, the formation of one local measurement specification, issued "Cement Enterprise Energy Measurement Data Conversion to Carbon Emission Data Technical Specification" (JJF (E) 144 -2025), which fills the blank of the conversion method of energy data to carbon data in the cement industry, provides a technical basis for the verification and validation of carbon data, and effectively improves plant data quality control management through the establishment of data interoperability and sharing mechanisms.

The proportion of alternative fuel energy in domestic kiln lines in primary energy consumption has reached 26.7%

alternative fuel kiln transformation projects, and some have implemented energy efficiency improvement projects from the fifth level to the sixth level of the preheater. From 2020 to Group consolidation (including overseas) 2024, the accumulated investment amounted to

5.849

簺例

Case

Partners Work Together to Forge a Talent-Powered Enterprise

6

Huaxin C of developme wealth. We are com interests of employees and providing goo employees. We are building a divers help employees continue to grow; Concerni and safety of employees, through all- round measures, in order for employees to feel at ease in care, improve in growth, and forge ahead in safety.

2024 Environmental, Social and Governance (ESG) Report



Employee Rights and Care

The Company strictly abides by various national labor laws and regulations in the location of each operation site, carefully polishes and continuously improves the employee recruitment system, builds a scientific and reasonable salary system. we motivate employees to climb the peak of their careers. At the same time, we actively build a diversified and smooth employee communication mechanism, deeply understand employees' concerns, listen to their voices attentively, and continue to carry out employee care work. Thus, every employee can find a sense of belonging and happiness in the Group and work together for a better future.

Ensure Employment Compliance

The Group abides by the Labor Law of the People's Republic of China, the Labor Contract Law of the People's Republic of China, the Regulations on the Prohibition of Child Labor and other relevant laws and regulations to ensure that the recruitment process and employment decisions are based on laws and regulations. We have formulated the "Employee Recruitment Management Measures" to ensure the recruitment process is open and transparent. The Group is building a solid institutional foundation for highquality talent team.

In 2024, the Company revised and issued a new version of the "Measures for the Administration of Employee Transfers", the "Measures for the Administration of Labor Contracts", and the "Human Resources Authorization Policy". We formulated the Regulations on the "Management of Flexible Retirement for Employees" to protect the legitimate rights and interests of employees effectively.

During the reporting period, the total number of employees of Huaxin Cement was 20,174, and the labor contract signing rate was 100%. The employee turnover rate is 8.18%, and the workforce is stable overall.

Equal employment

Huaxin Cement adheres to the principle of equal employment, integrates fairness and justice into every aspect of talent recruitment and management. The Company prohibits any form of discrimination based on age, nationality, gender, race, ethnicity, religious belief and other factors, and prohibits all forms of harassment. Huaxin Cement effectively protects the legitimate rights and interests of female employees, and strives to build an inclusive and diverse talent team.

Prohibition of Child Labor

During the recruitment process, the company verifies the employee's identity before providing the employment contract, and has zero tolerance for child labor. During the investigation, if any suspected child labor is found, the Company will immediately initiate a special investigation procedure and terminate the employment relationship if necessary. We strictly defend the dignity of the law and the bottom line of the Company's employment.

Anti-forced labor

The employment contract drawn up by the Company clearly and unambiguously defines the terms of the working conditions, covering the reasonable planning of working hours and the specific details of overtime arrangements. The Company strictly prohibits any misconduct that may violate labor standards, and has a zero-tolerance attitude towards forced labor and other infringements. Once any signs of suspected forced labor are found, the Company will carry out an investigation and severely punish the employees involved by relevant regulations.



Employee Communication

The fifth session of the ninth workers'

Huaxin Yawan Company held the first China-Taiikistan Staff Football Match

congress of the company

to promote cultural integration

Huaxin Cement always adheres to the people-oriented concept and respects employees' rights to free association and collective bargaining. The Company is committed to creating a working atmosphere of unity and friendship, and ensures that employees' demands are reasonably expressed. We properly resolved through smooth communication channels, to promote the company's and employees' harmonious development.

The Company's intelligent Q&A platform for employees, "HR Customer Service", was officially launched on December 10, 2024. By integrating the Company's current human resources policies and systems, the platform answers various questions related to human resources, including recruitment, salary, benefits, training, professional titles, discipline management and other modules. The Company quickly responds to various questions of employees, query the Company's rules and regulations, business processes, etc., and improve work efficiency and employee experience.

We actively carry out policy publicity and special employee communication meetings to listen to the voices of employees. All units under the Company regularly carry out employee communication meetings, absorb reasonable suggestions from employees, and encourage all employees to forge ahead in unity. In addition, we also prepare and hold a symposium for young employees to build a bridge for in-depth exchanges between young and senior employees.



In strict accordance with relevant laws and regulations, Huaxin Cement has formulated the "Salary Management Measures", "Total Salary Management Measures", "Employee Welfare Management Measures" and other systems. The Company has built a scientific salary management and welfare system to give employees market-competitive salaries. The Company adopts a differentiated salary management system, and the total compensation of employees covers basic salary, short-term incentives, long-term incentives, overtime wages and various allowances stipulated by the company, to fully mobilise employees' enthusiasm.

Statutory benefits refer to the basic guaranteed benefits provided to employees by relevant laws and regulations of the state and local governments. These laws and regulations include social insurance, housing provident fund, high temperature subsidy, statutory holidays, one-child subsidy and other items.

Benefits provided by the company for employees, including supplementary pension and supplementary medical insurance, accident insurance, housing assistance, family visit assistance, health check-ups, holiday gifts, working meals, car reform and communication projects.

Flexible benefits include transportation subsidies, employee training, labor protection supplies, female worker care, difficulty assistance, employee recuperation, sports and entertainment.



Employee Care

Mental health counseling

Condolences and assistance to employees

learn to alleviate mental health problems. In 2024, the company organized Spring Festival warmth activity, helping 380 employees in difficulty and raising about 570,000 RMB. In the summer, we carried out the "Summer Cool" condolence activity, visited and condoled the front-line employees who stuck to their posts in the hot season. Huaxin sent heatstroke prevention and cooling materials to most employees; Carred out the "Golden Autumn Scholarship" activity to help the

In Huaxin, employee care is background color of enterprise development. We are

aware that the physical and mental health, all-round development and quality of life

of employees are the foundation for the enterprise's prosperity. The company has gone

from ensuring employees' mental health to giving condolences and assistance. From

paying attention to the special needs of female employees, to holding special cultural

and sports activities and employee recuperation activities, we have implemented multi-

Huaxin Cement attaches great importance to employees' mental health. Each business

unit invites psychological experts to hold lectures on mental health management and health consultation, and combines regular psychological assessment to help employees

level care measures, aiming to make every employee feel warm.

growth and development of the children of employees in difficulty.

Female employee care

The company showed suppoint to 1 front-line employees in the "send cool" activities

Huaxin Fuling Company carried out a 2 mental health knowledge lecture on "Establishing a Sunny Attitude and Enjoying a Happy Life"

3 "Bloom her strength and grace is also flying" Goddess Day activities





Huaxin Cement adheres to the concept of humanistic care, protects the rights and interests of female employees, and accurately implements caring measures in every detail of daily work. The Company regularly organizes gynecological examination and "two cancer" screening activities for female employees; set up a baby room in the company to take care of the needs of lactating female employees. The Company also held a variety of colorful cultural and sports activities to celebrate the International Women's Day, organized the selection of women pacesetters, outstanding female cadres evaluation and commendation activities. We led and encouraged most female employees to base themselves on their posts and contribute to the wisdom and strength of women.

The Company has set up a special health care fund for female employees, so that most female employees can apply for corresponding assistance when they encounter major illnesses and accidents. In 2024, 58,280.00 RMB was raised from the health fund for female employees, and 15 female employees were supported.



Employee recuperation activities

Featured cultural and sports activities



.....

Huaxin Packaging Branch won the title of "National Model Worker Family" by the All-China Federation of Trade Unions



Employee recuperation activities

'Huaxin Cup" staff badminton match

In recent years, the trade union of Huaxin Packaging Branch has actively performed various functions, and through a series of innovative measures. It has successfully created a home trusted by employees, created a warm, harmonious and progressive working environment for employees, and provided a strong impetus for the Company's development. In 2024, the packaging branch won the "National Model Worker Family" title by the All-China Federation of Trade Unions.

Huaxin attaches great importance to talent training, and has organized a series of talent development and designed plans such as reserve talent projects and overseas talent reserve projects. The Company's strategic planning and business need to consolidate the construction of a talent team further and enhance the enterprise's core competitiveness.

Staff Training

Employee

Development

and Training

During the reporting period,

Percent of Huaxin Cement's employees trained

100%

Average number of training hours per employee



In 2024, the Company organized and carried out activities such as "Huaxin Cup" employee badminton matches, themed salons, themed outdoor outings, fun games, and friendships for single employees, to enrich the amateur cultural life of employees. Everyone can relax and enhance communication after work, create a corporate culture atmosphere of unity and struggle, strive for first-class, and enhance employees' sense of belonging and cohesion.

41

In order to enrich the spiritual and cultural life of employees and stimulate their passion for work, in 2024, the company arranged more than 900 employees to participate in recuperation activities, effectively alleviating employees' physical and mental pressure.



Case

Huaxin Cement attaches great importance to the training and development of employees, and builds a multi-level training system to help employees move forward steadily on their career paths. During the reporting period, the Company formulated regulations such as the Company's "Training Management System", the "Internal Trainer Management Regulations", and the "Employee Entry and Transfer Training Management Measures". It revised the Company's "Training Expense Management Measures" to improve the efficiency and quality of employee training continuously.

In 2024, we steadily carried out various talent training work to effectively ensure the quality and effectiveness of training courses, met the development needs of personnel at all levels, and promoted the overall quality of talents. During the reporting period, 100% of Huaxin Cement's employees were trained.

Management training

Huaxin Cement continues to carry out customized management training programs based on the actual business of the company, including the company's senior management classroom, executive training, Mini-MBA, intermediate management, basic management, newly promoted management personnel training and other programs. Company executives and senior functional directors serve the in-house training instructors for the company-level customized management courses. In 2024, a total of 1,115 people completed various management training programs; 15,392 people completed the training of online management courses; and 331 people completed online English training.

Mini-MBA (VI.) Opening Ceremony

2 Training courses for newly promoted managers

Technical training





Huaxin Cement attaches great importance to improving the professional and technical ability of all employees, and customizes courses for employees according to their different positions. During the reporting period, the Company carried out preventive maintenance (PMC) courses and process engineer (PPE) certification training programs for strategic key positions. We held process management system training, thermal technology, grinding, ultra-low emission, refractory materials, waste heat power generation and other process technology engineer training programs. In order to keep up with the cutting-edge trends of the industry and deeply explore the path of green development, the Company actively organizes experts to participate in industry technical exchange meetings and technical exchange activities with the themes of carbon neutrality, carbon peaking, environmental protection and energy saving.

In 2024, the Company had 1,991.5 hours of technical training, covering 1,553 trainees.

The Company provides professional function training courses for talents in different

positions, including procurement, marketing, finance, human resources and other

positions, so as to lay a solid foundation for employees' career development.

Professional Functional Training

Procurement training

In 2024, 5 procurement process training, 4 procurement compliance and case analysis training, 4 e-commerce platform operation training, and 20 "consultant" on-site + video trainings wer organized.

Financial training

Carried out experiential workshop training for middle-level financial managers, carried out financial "cost reduction and efficiency improvement training camp" courses and financial BI digital tool training. Huaxin updated financial management online courses to help all financial personnel continue to learn and grow.





Marketing training

The Company focuses on the capacity building of the marketing team, and actively carries out marketing training activities. During the reporting period, 46 online and offline marketing trainings were held, with 2,786 participants participating in the training.

Human resources training

Through a combination of offline and online training, we organized human resource management training programs such as new employees, new policies for delayed retirement and human resources practices. In 2024,128 employees participated in human resources training. Financial training

Cultivation of international talents



Talent Incentives



The national machinery, metallurgy and building materials industry awarded Huaxin Cement the title of "Craftsman College"



In September 2024, the Company established Huaxin Overseas Business School, which marks a solid and powerful step in the Company's international talent training and strategic layout. As the first international talent training program launched by an overseas business school, the Company has formulated the "Elite Plan" to carry out a one-year systematic training for 30 general managers and other middle-level managers. "Elite plan" will help Huaxin to build an international talent team with a global leader vision.



Huaxin has smoothed the career development channels of talents, following the principles of fairness, justice and openness. We have established and improved the incentive mechanism for employee promotion, including regular, exceptional, and honorary promotions. In 2024, Huaxin continued to build and improve the company's job system, and carried out special promotions and salary adjustments for some employees with outstanding performance. We implement a differentiated salary strategy, incorporating short-term and long-term incentives into employee compensation. Huaxin manages employee compensation through the "Salary Management Measures" and "Total Salary Management Measures". During the reporting period, the Company issued the "Second Phase of the Core Employee Stock Ownership Plan in 2023-2025 (2024)" to promote the growth of employees and the

company. Huaxin Cement has formulated a performance appraisal system, carried out annual performance appraisal, and attached great importance to performance communication and counseling for employees. The company has built a perfect dual-channel career development mechanism to provide employees with a "dual-channel" career development path of management and technical/professional. We accurately identify various types of talents and formulate targeted talent development plans through talent inventory, core talent retention and succession planning, and other high potential talent discovery and training systems.

In order to motivate employees to improve their professionalism and fully mobilize their enthusiasm for labor, the Company actively organizes in various knowledge, labor and skill competitions. Huaxin set up a corresponding incentive mechanism, and organized employees to participate in the "Red Flag Cup" team leader competition in 2024, the 2024 National Cement Industry Chemical Analyst Skills Competition, the National Building Materials Industry Theme Competition to Promote High-quality Development, and the Hubei Province "Hubei Unique" Talent Skills Competition.

Participated in the first national "Red Flag Cup" team leader competition

Case

In 2024, Huaxin actively participated in the first national "Red Flag Cup" team leader competition, with 881 people from 64 company units joining. In the end, 57 people entered the top 200 in the preliminary competition of the building materials industry. In July, the semi-final of the building materials track was held in Huaxin Luguan Industrial Park. The semi-final was attended by 200 team leaders of building materials enterprises nationwide to examine their multi-faceted abilities with "theoretical examination + scenario simulation assessment". A total of 9 people from Huaxin were shortlisted for the national finals, and the Company won the "Best Organization Award" (being top ten enterprises in China, and the only building materials and the only one in Hubei)

Red Flag Cup Best Organization Award

The third place in the final of the Red Flag Cup Team Leader Competition was awarded





Huaxin Cement won good results in the 2024 National Cement Industry Chemical Analyst Skills Competition

Case



In 2024, Huaxin Cement took the National Cement Industry Chemical Analyst Skills Competition as an opportunity to carry out skills training actively. The Company selected 3 teams (9 members) to participate in the competition. In the end, 7 company employees won the medals of the individual competition, and the team won 1 group first prize and 2 group second prizes in one fell swoop. This achievement demonstrates the professional strength of Huaxin Cement employees, and the Company's emphasis on talent training and technological innovation.

Occupational Health and Safety

Huaxin Cement attaches great importance to the occupational health and safety of its employees. It is committed to creating a safe working environment with zero risks and hidden dangers and all-round protection.

Security Management



Huaxin Environmental Engineering Co., Ltd. Occupational Health and Safety Management System Certification

Huaxin Cement makes every effort to build a solid line of safety and health defence for employees, strictly abides by the Work Safety Law of the People's Republic of China, Law of the People's Republic of China on the Prevention and Treatment of Occupational Diseases, Measures for the Administration of Occupational Health Examinations and regulations in the locations of each operation site. The Company formulates and implements internal rules and regulations such as "Safety and Health Management System Standards" and "Personal Protective Equipment Standards".

In order to further implement the responsibility of safe production, the Company revised and issued the "Travel Health Guidelines", "Intelligent Driving Safety Production Management Regulations", "Production Safety Accident Reporting, Investigation and Handling Measures", "Health and Safety Management Regulations for Hot Weather Operations", "Health Management Policy" and other systems in 2024. These requirements provide a solid basis for the company's safety production and employee health protection.

In 2024, 87 Huaxin Cement's production subsidiaries obtained ISO45001 certification.

Manage structure and obiectives

Security audits and risk assessments

Investigation and management of potential safety hazards

In terms of staffing, the Company's headquarters, each regional/business unit and factory are equipped with professional health and safety department full-time personnel. In 2024, the Company added full-time personnel in the modules of safety regulations, environmental protection and safety, and logistics safety. Full-time personnel will carry out occupational health and safety-related work according to the requirements of the headquarters/region.

In addition, Huaxin Cement has set annual occupational health and safety targets and linked them to employee performance. In 2024, the management target was 0.90 for the fatality rate of 10 million and the accident rate per million working hours. The target for the number of safety training hours per employee is 36 hours per employee, which was achieved during the reporting period.

In 2024, the Company issued the "Health and Safety Audit Management System", which manages deducted points for accidents with management responsibility. Huaxin promotes the transformation of safety control by paying equal attention to processes and results. During the reporting period, we completed 25 factories and 11 audit visits; and organized 144 managers to participate in the audit. Among which, 196 good practices were found and 119 highlights were shared, 1,408 problems were rectified, and 4 factories completed rectification.

The Company requires all units to fully implement and execute safety risk identification and assessment before operation, and authorized personnel on-site verification before operation. We also authorized personnel to only operate after on-site verification. During the reporting period, the Company implemented the "opening up the last mile of safe production" project, promoted the construction of a five-star safety standardization team, and carried out the "three questions for the soul" activity to remind safety risks and emergency response measures.

In 2024, 100,501 potential safety hazards were submitted to the Company's health and safety management system, and 67,177 were rectified during the reporting period. Through health and safety audits and other work, 333 on-site support and counseling were carried out, 2,356 hidden dangers were investigated, and the rectification rate of potential safety hazards reached 100%. Special inspection tools were compiled for the safety risks of port terminal operation, self-inspection and spot checks were carried out on 27 terminals, 126 hidden dangers were identified, and 88 rectifications were completed, with a completion rate of 69.8%. Huaxin also carried out the "I am a safety whistleblower" activity, set up a two-dimensional code to encourage employees to declare hidden dangers, and expanded new ways to report hidden dangers.



2024 Environmental, Social and Governance (ESG) Report

Huaxin Cement has set up an occupational health and safety management committee as the highest management organization, and an occupational health and safety management office has been set up under it. The safety committee holds guarterly safety meetings, which is responsible for approving and evaluating the implementation plan and effect of the Company's major occupational health and safety activities. The committee also guides the orderly development of occupational health and safety activities.



Emergency management and accident investigation

Construction of safety culture

In 2024

Huaxin Cement won the "2024 Cement Industry Safety and Environmental Protection Knowledge Competition Excellent Organization Award"

Huaxin Chibi Company was awarded "Hubei Province Health Enterprise" Huaxin Luguan Company was honored as "Healthy Enterprise in Kunming"

The Company adheres to territorial dominance and hierarchical responsibility principles, and strengthens emergency management. At the factory level, the Company's subordinate units formulate special emergency and on-site disposal plans to carry out emergency training/drills to improve employees' emergency response capabilities. During work assignments, the team ensures that safety risks, control measures and emergency response methods are clearly communicated. The company implements a comprehensive approach where "everyone stresses safety, everyone knows how to respond to emergencies", ensuring that emergency management is solid and effective.

In 2024, the Company revised the "Measures for the Reporting, Investigation and Handling of Production Safety Accidents". It strengthened the responsibility for production safety by "warning with cases, promoting reform with cases, and explaining with cases". The Company adheres to the principle of "four redlines", shares and reviews the accidents, analyzes the pain points, blocking points, leakage points and difficulties in an all-round way. By doing so, Huaxin breaks the chain of risks and hidden dangers. Among which 153 cases across 12 phases were sorted out and shared, 8 accident investigations were organized, and 14 serious incident rectification plans were released and tracked.

During the reporting period, Huaxin Cement had one work-related fatality accident. After the accident occurred, the Company immediately activated the emergency response mechanism, analyzed the omissions before and after the accident, summarized the causes. Then Huaxin punished the person responsible for the accident and investigated the criminal responsibility according to the "Production Safety Accident Reporting, Investigation and Handling Measures" formulated by the company.

Huaxin Cement organizes various forms of safety culture activities to enhance employees' health awareness and safety production technical quality. We continuously improve the safety ability of management personnel at all levels of the company. In 2024, the Company completed 1,171,445 hours of occupational health and safety training for employees, with an average of 58 hours per person.

During the Reporting Period, the Company carried out the "Health and Safety Month" activity to further implement the responsibility of production safety and deepen the special governance of "strong responsibility and anti-violation". We organized health promotion, industrial hygiene improvement and online publicity activities, attracting 26,281 participants. Held "I Grow" safety project counseling and "Strong Responsibility, Anti-Violation" training, and carried out a total of 14 online and offline training, covering 1,988 people. In addition, the Company also held 4 safety capability improvement training courses, and organized 94 five-star team creation counseling. Huaxin carried out 3 sessions of safety production last mile 2.0 training, strengthened the safety knowledge learning and risk control of grassroots teams, promoting the solid implementation of safety production work.



Five-star safety standardization team creation training



"I Grow" safety program training

Prevention and Treatment of Occupational Diseases

Huaxin Cement always adheres to the concept of "people-oriented, life first" and attaches great importance to the health of employees. We strive to control and eliminate the hazards of occupational diseases, and build a multi-level health security system for employees.



Occupational hygiene training for new

employees



Innovation-Driven, Building an Industry Ecology

- 1-1-1

improving product quality through continuous exploration and innovation. It attaches great importance to customer experience and provides high-quality services. It actively carries out industry cooperation and exchanges, works with supply chain prosperity, and leads the industry to a new height of high-quality 2024 Environmental, Social and Governance (ESG) Report



SDGs





Promote Scientific and Technological Innovation	scientific and technological innovation, and has made remarkable achievements in the neta	R&D Strategic Objectives	
R&D and Innovation Management	In order to adapt to the ever-changing market environment and enhance our core competitiveness, we have made every effort to promote the construction and improvement of the R&D and innovation management system. In terms of management system, Huaxin Cement has formulated the "Interim Measures for Science and Technology Management" and the "Interim Measures for R&D Project Management" to continuously standardize the technological innovation of enterprises. We uphold ethical principles throughout the entire process of technology R&D, production, application, and marketing.	R&D Talent Training	Huaxin Cement attach stimulates innovation vigorously introduces and skill competition Post creation activition technological innova innovation. In 2024, t the Hubei Provincial S
R&D Organizational Structure	Huaxin Cement has built a scientific and efficient R&D organizational structure, and formed an R&D and innovation system with the technical committee as the strategic guide, the technology center as the core hub, and each business unit as the execution terminal to ensure that all stages of the R&D process are closely connected.	In 2024	Industrial Reform Den High-skilled Talent Skil
Technical Committee	As the highest decision-making body for the Company's science and technology management, the Technical Committee is responsible for formulating the direction of science and technology development, and appointing the Chief Engineer and Deputy Chief Engineer to take charge of the Company's scientific and technological innovation management.	R&D investment	The numbe
		was RMB	personnel
Technology Center	The Technology Center serves as the hub of the Company's scientific and technological innovation. It consists of business units such as the Technology Research Institute, environmental engineering and new materials, cement business, aggregates and wall materials, digitalization, engineering and equipment.	241 million	209
Business Units	Each business unit focuses on the Company's core business and cutting-edge technology fields, transforms scientific and technological innovation concepts into	The proportion in the main	The proporti
	tangible R&D outcomes, and facilitates their efficient implementation through an efficient transformation mechanism.	business revenue	number of e
R&D Process	The Company is committed to optimizing and improving the R&D process, from the accurate identification of needs, the design and development of products, testing and verification, and finally, the industrial application, thus forming a complete and efficient innovation chain, which effectively promotes sustainable development of the Company.	R&D and Innovation Progress	Driven by technologi fundamental technol research products, and
Huaxin Cement R&D process		Fundamental Technology Research	During the reporting p development and fur increase the proport
	Product Design and Verification and Industrial Application And Industrial Application Application Application Application	In 2024	materials production, various types of waste

Requirement Identification	Theoretical Research	Product Design and Development	Testing and Verification	Optimization and Improvement	Customer Training and Support	Industrial Application
1	2	3		5	6	>

87

The number of sub-projects and other

R&D projects initiated by the company

g period, the Company made remarkable achievements in product fundamental theoretical and technical research. First of all, we ortion of industrial waste in all aspects of cement and building on, and improve the treatment process and utilization capacity of various types of waste. Secondly, we dig deep into the performance and application of ultra-high-performance concrete, and develop a series of building materials products based on the concept of circular economy, so as to reduce production costs and environmental impact. In addition, we cultivate new quality productivity, research and development of AI and other digital technologies and collaborative applications of building materials production, and improve production efficiency and reduce energy consumption through intelligent control.

- cementitious composites
- plants

pany's key R&D work includes the research and application of ustrial solid waste utilization, the development and application of nance concrete, the development of digital intelligent production technologies and platforms, and the research and development of products. In the future, the Company's scientific and technological will continue to transform and upgrade towards high-end, green elopment, and comprehensively improve system efficiency, energy mission efficiency, and product and service efficiency.

aches great importance to R&D incentives and talent training, and tion vitality through multi-dimensional measures. The Company es high-end talents, carries out internal professional skills training ons, and organizes a series of Hubei Provincial Youth Civilisation vities, so as to stimulate the enthusiasm of young employees for ovation and give full play to the advantages of technological the Company organized and carried out the selection process of al Science and Technology Research Youth Commando, the Top 100 emonstration Team in Huangshi City, and the 3rd "Hubei Youzhuo" Skills Competition of the "Workers' Cup" in Hubei Province.



gical innovation, Huaxin Cement focuses on the two core areas: nology research and the promotion and application of scientific and promotes R&D and innovation across all dimensions.

In 2024, Huaxin Cement actively responded to the call of the China Building Materials Federation and participated in the undertaking of two fourth batches of major scientific and technological research projects in the national building materials industry:

• Key technologies for the research and development of new ultra-high- performance

• R&D and application practice of "zero-carbon" integrated technology in cement

Promotion and Industrial Application of Scientific Research Products

Huaxin Cement continues to expand the promotion of scientific research products and industrial application, taking into account both domestic and overseas markets. In 2024, we provide more than 300 technical support services to the parks and factories within the Group through various forms such as technical guidance, business promotion, product promotion, and skills training. We have strengthened our technical service support for overseas factories and continued to promote the application of Huaxin grinding aids and mortars in overseas markets such as Zambia, Mozambique and South Africa. At the same time, we vigorously promote the application of Huaxin's self-synthetic super plasticizer in concrete in Hubei and Hunan, with a coverage rate of more than 60%.

Huaxin Cement Successfully Developed the First C600 Ultra-high Performance Concrete (UHPC) in China

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Case



Huaxin Cement is committed to overcoming technical bottlenecks, promoting the iterative upgrading of ultra-high performance concrete (UHPC) technology, and contributing to the technological progress and development of the industry. In 2024, responding to the need for super-high-strength concrete materials $(\geq 400 \text{MPa})$ for the protective structure of national defence projects, the company successfully broke through existing UHPC material and process limitations, and developed the first domestic super high-strength concrete with a compressive strength of more than 650MPa through theoretical innovation, material innovation and process innovation. This achievement solidifies Huaxin's leadership in the field of ultra-high-performance concrete, and will provide high-end material support for the construction of critical projects such as national defense initiatives.

Silver Award of the 4th Hubei Provincial High-Value Patent Competition	The project "Key Technologies for Collaborative Control of Sludge Deep Dewatering and Drying and Full Resource Pollution Reduction and Carbon Reduction" jointly completed by Huazhong University of Science and Technology, Huaxin and other units won the first prize of the 2023 Hubei Provincial Science and Technology Progress Award	"Cement gr manufacturing t into the "Science leading techr Association for
"Key Technologies for Intelligent Low-	"Key Technology Innovation and	The "Industri
carbon Manufacturing of Cement"	Application of Intelligent Cement Low-	Based on Big D
was selected into the recommended	carbon Manufacturing" won the only	won second pr
catalogue of energy-saving and carbon-	innovation award of the World Cement	of the first na

reduction technologies and equipment of Association (WCA) in 2024 the Ministry of Industry and Information

"Aggregate Yard 3D Digital Twin Project"

Technology (2024)

- miles

won second prize in the 2nd Building Materials Industrial Design Innovation Competition

green and low-carbon technology" was selected ice and Technology China" nnology list of the China Science and Technology

rial Intelligence Project Data and AI Technology" prize in the Hubei Division national "Data Element X" competition in 2024, and was recognized as a "typical application case of artificial intelligence enabling new industrialization in Hubei Province

Intellectual Property Protection

Huaxin Cement strictly adheres to the "Intellectual Property Law of the People's Republic of China", "Detailed Rules for the Implementation of the Patent Law of the People's Republic of China" and other laws, continuously enhances the company's internal intellectual property management system, formulates the "Interim Measures for Patent Management", and clarifies the management requirements for patent application, authorization maintenance, entrusted agency and other areas, provides an institutional guarantee for the orderly progress of the company's scientific research work and the protection of independent intellectual property rights, and improves the company's intellectual property management capabilities in different fields such as R&D, production and operations. The company was awarded the title of "2023 National Intellectual Property Advantage Enterprise", which demonstrates its outstanding strength in creating, managing and applying intellectual property.

In 2024			
Number of patents declared 67	Number of p authorized 19	atents	P
Industry Exchange and Co-construction		Huaxin Cement actively shares experiences and r of the entire industry in to create a healthy and sust	
Formulation o Standards	f Industry	Huaxin Cement fully in the formulation of advantages to the f	of na

Huaxin Cement Drafted a Provincial-level Industry Carbon Measurement Specification

TTE 湖北省地方计量技术规划 水泥企业能流计量数根转换为碳硅 数据技术规范 湖北省市场监督管理局 #4

Huaxin drafted the "Technical

Specification for Converting Energy

Metering Data into Carbon Emission Data

of Cement Enterprises"

To explore the three-in-one coordinated development path of "energy metering, carbon metering, and carbon accounting" in the cement industry, the Hubei Provincial Market Supervision Bureau organized the company to compile the "Technical Specification for Converting Energy Metering Data into Carbon Emission Data for Cement Enterprises" (hereinafter referred to as the "Specification") based on the characteristics of the industry and Huaxin's experience in carbon emission reduction.

In February 2024, the Company's carbon measurement pilot working group started the preparation of the "Specification" and formed a draft for comments. This involves public solicitation of opinions, convening review meetings, approval, publicity and other processes. During the reporting period, the "Specification" was approved and issued by the Hubei Provincial Administration for Market Regulation and is set to come into force on May 1, 2025. This not only fills the gap in the method for converting energy data to carbon data in the cement industry, but also marks an important step forward in promoting the standardization of local carbon measurement.

Huaxin Cement was Approved as the First Batch of Low-carbon Standardized Workstations in the Building Materials Industry (cement).



Building Materials Industry (Cement) Lowcarbon Standardization Workstation Certificate

Huaxin Cement's large-scale fuel substitution technology has reached a leading domestic and international advanced level, and the energy- saving and carbon-reducing technology transformation of the existing cement clinker production line in China has been successfully implemented. It provides an important technical pathway to enhance and promote the transformation of the energy structure of the industry, and has comprehensive promotional value. In May 2024, Huaxin Diwei's carbon emission dissection "Sparrow" project in the building materials industry passed the expert acceptance, and the fuel substitution rate of the project remained stable at more than 60%, and the comprehensive energy consumption of cement clinker was less than 50 kg of standard coal/ton. In November 2024, Huaxin was approved as the first batch of low-carbon standardized workstations in the building materials industry (cement). As of the end of the reporting period, the Company has followed up on 28 standards, and among the first batch of low-carbon industry standards approved by the Ministry of Industry and Information Technology, Huaxin has taken the lead in compiling 3 standards and participating in the compilation of 3 standards, ranking first among cement enterprises.

Number of utility model patents have been authorized Number of papers in national core journals



participates in industry exchanges and collaborative development, resources, and collaborates with peers to promote the common progress technological innovation, unified standards, and market norms, so as to tainable industrial ecosystem.

cognizes the importance of standard formulation, actively participates ational standards and industry standards, leverages its own technical advantages to the fullest, and improves the technical level of national standards and industry standards. In 2024, the company took the lead in or participated in formulating 4 national standards and 3 industry standards.

Case

Case

Huaxin Cement Leads the Development of Smart Factories in the Cement Industry

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Huaxin participated in the compilation of "Evaluation Requirements for Smart Factories in the Cement Industry"

Joint Research Projects

In recent years, Huaxin Cement has become a benchmark enterprise in the industry with its outstanding intelligence in digital transformation achievements. The company participated in the formulation of the China Building Materials Association standard "Evaluation Requirements for Smart Factories in the Cement Industry", which served as an important reference for the intelligent development of the industry. In 2024, Huaxin's "Cement Whole-Process Low-carbon Smart Factory" project was selected as part of the list of the first batch of excellent smart factories in China.

Case

Huaxin Cement focuses on the major common challenges, key difficulties and critical issues in the cement industry. The Company engages in industry-university-research cooperation, working with Huazhong University of Science and Technology, Wuhan University of Technology and other units to carry out research and special activities in a scientific, efficient and systematic manner, injecting strong impetus into the sustainable and healthy development of the cement industry.

Huaxin Cement and Wuhan University of Technology Overcome the Key Low-Carbon Manufacturing Technology for Silicate Case

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In 2024, the Company and Wuhan University of Technology jointly declared the "14th Five-Year Plan" National Key R&D Program under the "Engineering Science and Comprehensive Intersection" on a key special topic "Silicate cementitious materials manufacturing process high-efficiency carbon-reducing engineering theory and technology". It focuses on the key scientific problem of "the formation and regulation mechanism of silicate mineral phase under the complex working condition of high substitution of raw fuels", in order to provide theoretical support and technical guarantee for the low-carbon production of silicate cementitious materials, and to lay a solid foundation for the R&D and application of low-carbon cementitious materials in the future.

The Cooperation Project of Huaxin Cement and Huazhong University of Science and Technology Wins the First Prize of Science and Technology Progress Award



First Prize of Science and Technology Progress Award In 2024, the project "Key Technologies for Collaborative Control of Deep Sludge Dewatering and Drying and Full Resource Utilization for Pollution Reduction and Carbon Reduction" jointly completed by Huaxin Cement and Huazhong University of Science and Technology won the first prize of the 2023 Hubei Provincial Science and Technology Progress Award. The project has been successfully applied in Huaxin Cement and other enterprises, among which Huaxin Daye Company is the first sludge cement kiln co-disposal ultra-low emission project in Hubei Province, and the largest sludge deep dewatering-cement kiln co-disposal project in a single kiln both domestically and internationally (a single kiln can process 280,000 tons of sludge per year, with a moisture content of 80%). As of the end of the reporting period, the project has processed more than 200,000 tons of sludge (with a moisture content of 80%), achieving a carbon emission reduction of 130,000 tons, which has greatly contributed to the pollution reduction and carbon reduction of China's sludge disposal industry and the construction of a waste-free city.

Exchange and Seminar Activities

Huaxin Cement attaches great importance to industry exchanges and seminars, actively participates in various professional conferences and forums, and deeply discusses the cutting-edge technology and development trend of the industry with domestic and foreign counterparts, experts and scholars.

Huaxin Cement Leads the Green and Low-carbon Development of the Industry



In May 2024, the "Building Materials Industry Carbon Peak Pilot Enterprise -Chongqing Huaxin Diwei Cement Co., Ltd. Alternative Fuel Benchmarking Project Onsite Experience Exchange Meeting" hosted by the China Building Materials Federation and undertaken by Huaxin Cement was held in Chongqing. The meeting conducted in-depth exchanges and discussions on the theme of "Sharing and Exchange of Large-scale Alternative Fuel Technology in Cement Kilns and Seeking Green and Lowcarbon Development of the Industry".

alternative fuel benchmarking projects

Quality Products and Services

Huaxin Cement adheres to the "quality first" principle, recognizing that high-Quality Products and Services are the keys to winning customer trust, shaping the brand image and enhancing market competitiveness. We ensure product quality with strict quality control, respond to customer needs with efficient service, protect customer rights and interests with perfect privacy and data security, provide high-Quality Products and Services in an all-round way, and promote the long-term development of the company.

Quality Assurance

Huaxin Cement always regards product quality as the lifeline of the enterprise and earnestly fulfills its product responsibility. We continue to establish and improve the quality management system, standardize the quality verification and product recovery process, carry out quality monitoring and training activities, to ensure that every building materials product meets high quality standards, and lay a solid foundation for building safety.

Quality Management System



Huaxin Environmental Engineering Co., Ltd. Quality Management System Certification

Quality control measures

High-Tech Applications

health and safety.

excellence.

Intelligent Low-Carbon Manufacturing of Cement

Automatic Sampling Equipment Independent research and development of low-carbon manufacturing intelligent solutions, based on the unique low-carbon process under the high-quality data and experience model, the application of AI, MPC, Internet of Things, image coding, unmanned driving and other technologies to solve the large-scale use of complex alternative raw fuels in cement plants. The problem of production stability has achieved energy saving, carbon reduction and quality stability.

The use of automatic sampling equipment to ensure the randomness and representativeness of samples, provide a solid data foundation for quality testing, and at the same time facilitate production and quality personnel to quickly and accurately obtain quality information, accurately implement quality control management, refine traceability quality control information, and improve product quality stability.

55

Case

The Company strictly abides by the "Product Quality Law of the People's Republic of China" and "Regulations for the Management of Cement Production Enterprises", and continues to promote product quality management in accordance with the laws and regulations of the place of production and various standards. We have formulated the "Huaxin Cement Co., Ltd. Market Product Quality Sampling Inspection Management Measures", "Huaxin Alternative Fuel Quality Control Management Measures", "Huaxin Aggregate Quality Control Management Measures" and other systems, integrating quality management requirements into raw material procurement, production process, and the whole process of factory products and after-sales service.

In 2024, a total of 91 of Huaxin Cement's various production subsidiaries have obtained ISO9001 quality management system certification; 98% of its operating cement business subsidiaries have obtained the certification of quality, environment, and occupational

In 2024, Huaxin Cement continued to enhance its quality management system, and implements various quality control measures to ensure its product and service

Comprehensively upgrade the control system, continue to deepen the application of high-tech such as Instant Gamma Neutron Activation Analysis (PGNAA) online analyzer and online particle size analyzer, and accurately control the quality of raw materials and finished products in real-time.

Training on Quality Topics

Huaxin Cement regularly organizes all-round and multi-level quality training, encourages quality management personnel to participate in external competitions, effectively improves the expertise and management ability of quality management personnel at all levels of the Company, and builds a solid talent foundation to support product quality.

In 2024, the Company carried out several trainings on topics related to quality management, including "Refuse- derived Fuel (RDF) Quality", "Hazardous Waste Quality", "Aggregate Quality Whole-process Control", and "Regulations on the Supervision and Management of the Main Responsibility of Industrial Product Production Units for Quality and Safety" etc., to improve the skill level of personnel in key positions. At the same time, the Company also held quality management work meetings from time to time to continuously improve the Company's quality management level.

Huaxin Cement Organized to Participate in the National Building Materials Industry to Promote High-guality Case Development (quality management direction) Theme Competition



Group photo of Huaxin contestants in the quality theme competition

In 2024, the Company mobilized all grassroots guality management personnel to actively participate in the building materials industry to promote high-quality development (quality management direction) theme competition, and a total of 150 people signed up to participate in the online preliminary competition aiming to improve quality management knowledge and skills through participation. After rigorous selection. 8 players of the Company stood out from 8,000 contestants from more than 610 building materials enterprises across the country and entered the finals, and finally 2 Huaxin teams won the second prize and the third prize of the group respectively.

In 2024

Π

Major safety and quality accidents related to products and services

The pass rate of products delivered by the factory throughout the year

100%

Proportion of the total number of products sold or shipped that need to be recalled for safety and health reasons

0%

Customer Service

Huaxin Cement upholds a "customer centric" philosophy, views customer experience as the top priority of enterprise development, and is committed to providing customers with high-quality products and considerate services, continuously improving customer satisfaction and loyalty, and establishing long-term good partnerships with customers to foster a mutual beneficial partnership.

The Company has formulated policies such as "Customer Management System" and "Management Measures for the Development and Operation of Key Marketing Projects" to establish a comprehensive and standardized customer management system. According to the regulations, we communicate product and service information with customers through marketing activities and visits, efficiently handle inquiries, contracts, orders and changes, collect customer feedback and complaints, grasp customer needs and expectations, and report the resolution status in a timely manner; at the same time, we maintain close communication on the management and oversight of customers' assets to protect the rights and interests of customers.

Over the years, Huaxin has always been committed to providing high-Quality Products and Services for key national projects, and "Huaxin Fortress" brand cement has become the preferred brand for many key projects. The Company's products are widely used in many highways, railways, water conservancy and hydropower and bridge construction projects, including the Three Gorges Project of the Yangtze River, Wuhan Yangtze River Bridge and other major projects. In 2024, Huaxin was awarded the title of "Strategic Partner" by China Railway Seventh Bureau Group and the title of "Excellent Supplier" by China Railway Eleventh Bureau Group, highlighting the Company's outstanding contribution to the construction of key projects.



Customer Complaint Handling

Customer

Satisfaction

Monitoring

The Company optimizes its customer complaint handling procedures, and formulates the "Customer Technical Service and Complaint Handling Management Measures" and "Aggregate Customer Complaint Handling Management Measures (Trial Draft)" along with other relevant policies. We collect and address customers' opinions and suggestions on service, quality, complaints and other related aspects through the national service hotline. After receiving the customer complaint information, the sales representative will visit

the scene within 24 hours to investigate, verify and analyze the issue. Then, the sales representative will report the customer complaint information to the department manager, and the department manager will sign and approve the opinions within one working day to arrange the business manager or coordinate and organize the service personnel of the factory quality control department to implement the service within 24 hours in the province and 48 hours outside the province.

The marketing department is responsible for monitoring customer satisfaction, collecting, analyzing, and evaluating relevant information. Each branch, subsidiary and its related marketing department, is responsible for monitoring customer satisfaction, analyzing and evaluating the collected information, and transmitting it to the marketing department of the headquarters in a timely manner. In 2024, the Company conducted a customer satisfaction survey on logistics and aggregate products, and the overall evaluation was good.

Customer Events

Communication

Digital Platform for Customer Service

We optimize the customer experience through the digital platform, and build Huaxin Mall into a comprehensive one-stop platform covering cement, aggregates, wall materials, mortar, ceramsite, new materials and other products, providing customers with various business services.

Huaxin Cement Has Been Selected as One of the Top 500 Asian Brands for Nine Consecutive Years

Top 500 Asian Brands Certificate

In September 2024, the World Brand Lab released the list of the 2024 19th "Top 500 Asian Brands", and Huaxin has been included for nine consecutive years, ranking 162nd, with a steady rise in the ranking.

Over the years, Huaxin Cement has improved the multi-dimensional communication matrix through Chinese and English websites, magazines, new media and other enterprises. It has also established and operated overseas independent media platform accounts, provided customers with a more timely and efficient communication and interaction platform, and further improved customer service experience. With the steady progress of international brand building, Huaxin Cement is winning the trust and support of global customers with better services and products.

In 2024

Number of complaints on products and services





We actively conduct various customer engagement initiatives including customer visits, summer cooling, customer exchange seminars, civil channel competitions, industrial mixed customer exchanges, dealer talks, development exchange seminars and other activities to better understand customer needs and gather customer opinions and suggestions.

Case

Handling rate of complaints on products and services



Huaxin Assisted in the Navigation of the Main Branch Lock of Ganjiang Nanchang hub

Case



Letter of commendation from the Eighth Engineering Bureau of China Water Resources and Hydropower

Privacy Protection and Data Security

Data is the core asset of enterprise digital transformation, impacting not only operational efficiency, but also customer trust and regulatory compliance. Aligned with the digital innovation strategy, Huaxin Cement continues to enhance the data security and privacy protection system to ensure stable progress in the company's digitalization journey.

The Company places great importance on the protection of customer privacy, and

In 2024, Huaxin Super Kolon played a key role in the construction of the main branch

lock project at the Ganjiang Nanchang Hub, ensuring the lock sail smoothly. With

its outstanding product performance and efficient service support, the company has earned high recognition from the Eighth Engineering Bureau of China Water

Resources and Hydropower, and received a letter of commendation.

Customer Privacy Protection

stipulates in the "Customer Management System" that all personnel who come into contact with customer files and information must sign the "Customer Files and Information Confidentiality Agreement" to regulate the use and dissemination of customer information, safeguard customer and company secrets, prevent the unauthorized disclosure in any form, and prohibit discussing customer information on any occasion with individuals unrelated to customer files and information management. At the same time, Huaxin Cement also explicitly stipulates in the "Commitment to Integrity of Marketing Personnel" and "Self-Discipline Guidelines for Integrity of Marketing Personnel" that "the company's customers, management, products, technology, sales and other trade secrets shall not be disclosed in any way", and "it is not allowed to disclose the price, channel policy, end customer and other information of other third- party customers to customers".

In addition, we provide customers with clear privacy policy explanations in the Huaxin Mall APP and web version, set up data system access controls and office equipment permissions and other measures to protect customer privacy, and we are committed to collecting and protecting customer information in a legal, legitimate and necessary manner.

In 2024, the Company had no substantiated complaints about violations of customer privacy and theft, leakage, and loss of customer data or important information.

Data Security Management



Huaxin Cement Co., Ltd. Information Security

Management System Certification

The company formulated and issued the "Confidentiality Management Regulations" and "Information Security Management Regulations", established a data security management committee, set up a data security management office and a data security supervision office, and jointly carried out data security management with the Information Security Department of the Digital Innovation Center to enhance the company's ability to continue business security operations. The Company has developed and refined the information security management system and passed the ISO 27000 information security management system certification. During the reporting period, the Company did not encounter any major data security incidents.

Cyber Security Contingency Cyber Securit of Huaxin IT as a practice emergencies.

The Company conducts penetration tests on third-party external network systems to find and analyze security vulnerabilities. Additionally, it stimulates hacker attacks on the company's systems through third parties or self-organized personnel to test system vulnerabilities. In 2024, the Company analyzed a total of 50 third-party vulnerabilities and simulated one hacker attack.

Cybersecurity Training

Security Vulnerability Analysis

The Company attaches great importance to network security training, and regularly holds diverse training activities to effectively enhance employees' network security awareness and emergency response capabilities, and build a solid line of defence for enterprise network security in an all-round way. In 2024, Huaxin Cement conducted one cybersecurity training session and one data security training session for security managers at headquarters. The Digital Innovation Center sent safety education and publicity materials to all employees of the company 13 times and released two promotional videos. The National Cyber Security Week was a seven-day awareness campaign, and four promotional videos were released.

Huaxin Cement Creates A New Benchmark for Industrial Internet Security Solutions



Huaxin Cement was awarded the 2024 China's Top 20 Outstanding Safety Projects In 2024, the Company was successfully selected as one of the "Top 20 Outstanding Security Projects in 2024 (CSO 20)" for its "Integrated Solution for Industrial Internet Security Situation Analysis and Operation in the Building Materials Industry". This award recognizes Huaxin's long-term commitment to digital transformation and information security construction, affirming its leading position and innovation ability in the industry. In the future, Huaxin will continue to advance the digital transformation strategy, enhance research and practice in the field of industrial Internet security, and strive to build a safer, more efficient and intelligent production management system, so as to provide scalable best practices and solutions for the digital transformation of the building materials industry and contribute to its highquality development of the industry.

The Company has formulated the "Regulations on Emergency Management of Cyber Security Incidents" and the "Emergency Plan for Serious Failure Events of Huaxin IT Key Systems", and conducts a disaster recovery drill once a year as a practice to ensure a swift response to cyber-attacks, data leaks and other

Case

Building a responsible supply chain is a crucial measure to enhance both enterprise Responsible **Supplier Onboarding** competitiveness and sustainability. Through continuous improvements in supplier **Supply Chain** management, responsible sourcing and digital empowerment, Huaxin Cement has created an efficient, environmentally friendly and sustainable supply chain system, setting an example for the industry. To strengthen supplier management, Huaxin Cement has formulated the "Supplier Supplier Management Management Measures" to systematically regulate supplier entry, performance evaluation, elimination and daily management processes of suppliers. Additionally, to align with the Company's development and procurement strategy, the Company has formulated the "Implementation Rules for Engineering Suppliers" to further standardize the classification and grading management of engineering suppliers and optimize the **Supplier Evaluations** selection and cooperation of engineering suppliers. All suppliers must comply with the "Supplier Management Measures" and relevant regulations on the selection of suppliers. The Company regularly reviews the Supplier Management Measures and related practices to ensure their ongoing effectiveness. As of the end of the Reporting Period, the Company had a total of 4,646 suppliers, including 4,612 suppliers in mainland China and 34 overseas suppliers. Huaxin Cement's supplier management framework system **Supplier Elimination** Supplier Supplier Supplier Supply Supply Supplier Onboarding Classification Selection Performance Performance Improvement Evaluation Evaluation and Elimination **Supply Chain Risk** Daily Management **Regular Evaluation** Management Potential Qualified Trading Outstanding Supplier anddns Onboard Supplier Supplier Suppliers Suppliers Trial ing Engineering procurement business division and management strategy Complaint Oualified Procurement and Supplier Registration Management Assessment Sourcing Improvement Supplier Base Mechanism Principle and Mechanism Procurement Change Supplier Suspend Supplier Questionnaire Contract Management Classification Transaction Communication of Assessment Result Supplier Report **Business Review** Supplier Tiering Elimination Management Quality and Technological Review On-site Inspection **Transaction Execution** Trial

Huaxin Cement prioritizes procurement activities among qualified suppliers or suppliers in the directory, and sets certain conditional thresholds according to the type of procurement business. For suppliers that have a significant impact on the Company's production and operation, the procurement department will organize expert reviews according to the actual needs, conduct on-site inspections of suppliers who meet the requirements of the primary selection of supplier materials, and prepare supplier on-site inspection reports after the on-site inspection. In 2024, 291 new suppliers were admitted.

The Company has established and improved the supplier evaluation mechanism, and regularly conducts monthly, semi-annual and annual supplier ratings. In 2024, 864 A-level suppliers were selected, accounting for 19%; 1,141 B-level suppliers, accounting for 52%; 2,517 C-level suppliers, accounting for 55%; There are 33 D-level suppliers, accounting for 1%.

To strengthen the closed-loop management of suppliers, the procurement department issues warnings, downgrades or eliminates suppliers who violate or fail to meet the company's requirements in accordance with the provisions of the elimination rules. In 2024, 91 suppliers were eliminated.

In a complex market environment, Huaxin Cement attaches great importance to identifying and managing supply chain risks. The Company has established and continuously improved the supply chain risk early warning mechanism to monitor potential problems, such as raw material price fluctuations, logistics and transportation delays, and supplier performance risks in real time. At the same time, the Company optimizes the supplier management system, conducts strict screening and dynamic evaluation of suppliers, ensuring they meet requirements related to environmental protection, labor rights, compliance management, and more, and improves the stability and reliability of the supply chain.

Through in-depth analysis of the procurement amount and supply risk of various types of business in engineering procurement (covering the status of supply resources, business professionalism, qualification requirements, etc.), the company has built a scientific classification system for engineering procurement business, and formulated an accurate supplier development strategy accordingly. This measure not only optimizes resource allocation, but also effectively improves the stability and anti-risk ability of the supply chain.

mgn	Leverage
Procurer	Maximization o
Procurement amount	Generality Streamlining int
Low	

High

f leverage effect	Strategem Partners	
y ternal flow	Bottleneck Lowering risk	
Supply r	isk	High

Protection of the Rights and Interests of Suppliers

The Company upholds the principles of fairness, impartiality and transparency, and places great emphasis on the protection of the rights and interests of suppliers. We strictly abide by the "Supplier Management Measures" and relevant laws and regulations, ensuring that suppliers enjoy equal opportunities in access, cooperation, evaluation and other links. We have established a sound communication mechanism to respond to the demands and suggestions of suppliers in a timely manner. In addition, we have also set up a complaint channel for suppliers with zero tolerance for violations. This ensures that suppliers feel respected and trusted in our cooperation, and enables us to build a long-term, stable, mutually beneficial, and win-win cooperative relationship.

Supplier Training

We regularly conduct training sessions on quality management, safety management, sustainable development, integrity education and other topics to suppliers every year. These sessions effectively communicate the Company's supply chain governance requirements to suppliers, and improve their business capabilities and cooperation efficiency. During the reporting period, in response to the rapid growth of international business, the Company organized the 2024 international logistics shipping equipment packaging training, and invited more than 260 people from 71 units to participate through the "on-site + video" method to jointly optimize the transportation and packaging methods of marine equipment and reduce international logistics costs.

Responsible Sourcing

Huaxin Cement is committed to a responsible procurement policy. It comprehensively examines its environmental management and social responsibility performance when selecting suppliers, so as to effectively control supply chain environmental and social risks of the chain. According to the relevant requirements of the "Supplier Management Measures", the company's supplier access review covers key items such as safety management system, occupational health and employee rights and interests. In 2024, we conducted environmental and social impact assessments for our suppliers, and a total of 4,555 suppliers passed the environmental and social impact assessments. A total of 23 new suppliers were screened using environmental and social criteria, accounting for 8% of the total assessed.

In 2024

23

Number of new suppliers screened using environmental and social criteria



Key Indicators of Environmental and Social Impact Assessment of Huaxin Cement Suppliers:

Safety management system

whether it has safety management/production-related certificates, such as safety production standardization certificate, ISO18001 system certificate, etc.

Occupational health

whether employees are insured with commercial insurance and regular occupational health examinations.

Environmental health and safety control procedures

whether the environmental health and safety control procedures are standardized; Whether the management records related to various system procedures, equipment operation procedures and management system training records are complete and properly kept; Whether it has special instruments for environmental health and safety control.

Environmental protection requirements

whether it complies with the requirements of relevant environmental protection laws and regulations, wastewater, waste gas, noise discharge, and hazardous chemical treatment meet the requirements of local regulatory authorities.

Social responsibility

whether there is an employee roster and a letter of commitment to no illegal workers with the company's seal; Whether there is an EIA approval document or annual EIA report from the local government; Whether there is a fire protection acceptance certificates or fire protection permit approval document.

Green Procurement Practices

Coal Procurement

Based on energy conservation and carbon reduction, we prioritize waterway and rail transportation providers; Choose a professional port terminal with higher environmental protection standards as a partner to store coal in the dome silos to minimize the open stacking of coal. and require the carrier ship to be covered with tarpaulin to reduce the pollution of air and water resources.



Procurement Integrity

Huaxin Cement prioritizes suppliers that meet environmental protection requirements, such as increasing the use of green raw materials such as phosphogypsum and industrial waste residues, promoting the green transformation of the supply chain, and contributing to sustainable development.

Raw Material Procurement

We prioritise working directly with large chemical companies to optimize the supply structure, formulate phosphogypsum resource allocation plans, increase the amount of phosphogypsum, and reduce the environmental risks associated with solid waste phosphogypsum. In 2024, Huaxin's cumulative use of phosphogypsum accounted for 53% of gypsum use. We also increased the use of industrial waste residues such as lithium slag and copper tailing slag, with a total consumption of one nillion tons in 2024.



Huaxin Cement has built a "pro-Qing" procurement cooperative relationship, with honesty and integrity as the cornerstone, to build a strong line of defense for cooperation and trust, and to ensure the healthy development of the supply chain.

Before the start of the project, we organize both the construction party and the supervision party to sign the "Project Integrity Agreement"; For spare parts and maintenance/mining/online shopping and other types of procurement projects, organize the supplier to sign the "Integrity Agreement", and the agreement and the contract are archived together. In addition, the company's procurement units refer to the "Huaxin Cement Co., Ltd. Integrity Procurement "Ten Prohibitions" to organize superiors to talk to subordinates and sign, ensuring at least one session per year.



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AFR Procurement

Externally, we will continue to develop market resources, optimize the category structure, and continuously improve and upgrade production equipment internally, build safe storage points, etc., to increase the usage and reduce safety risks. In 2024, the annual procurement volume of alternative fuels and raw materials (AFR) reached more than 1.8 million tons, and the cumulative value of the domestic calorific value substitution rate (TSR) reached 26.8%, maintaining our leadership in the industry in AFR utilization

Digitalization **Empowers the Supply** Chain

Huaxin Cement implements the strategy of "traditional industry + digital innovation", actively transitioning from traditional informatization to digitalization and intelligence, and enhancing supply chain management comprehensively with innovative technologies such as big data analysis, the Internet of Things, and artificial intelligence, aiming to create an agile, efficient and stable supply chain and logistics system. In 2024, Huaxin Cement's "Digital Supply Chain Transformation Practice" won the 2024 "Excellent Case of Supply Chain in the Cement Industry " by China Cement Association.

We implement electronic procurement, covering all aspects of bidding, contract signing, automatic reconciliation and settlement, etc., ensuring that procurement processes remain fair, fair and open. In September 2024, the first phase of Huaxin Cement Logistics Recruitment Digitalization was launched, which opened up the complete process from recruitment to settlement, and facilitating online, standardized and transparent online freight settlement for contracts. By the end of the reporting period, more than 4,000 online settlements had been completed, effectively improving operational efficiency.

The Intelligent System of Procurement Quality Inspection Was Launched and Promoted

Case

In 2024, Huaxin Cement implemented the "Intelligent Project of Coal Quality Inspection into the Plant" to enable the guality management and monitoring of the whole process, effectively high costs the problems of high cost of coal guality inspection, non-standardized process and compliance challenges in data management. During the reporting period, the project was rolled out in 33 factories in two phases. The project greatly improves the efficiency and accuracy of coal inspection, and provides a strong guarantee for the compliant and efficient operation of the supply chain.

Compliance management and control of coal entering the plant and guality

inspection process

Through digital means, the standardization and transparency of the coal entry and quality inspection process are achieved, effectively preventing business risks and ensuring that the process is compliant.

Optimize the coal settlement data link, so that the quality and measurement data can be based on evidence, and the cost accounting data will be more accurate, providing reliable support for financial decision-making.

Clear coal settlement data link

inspection data Realize seamless connection with

Docking with third-party quality

third-party quality inspection data, facilitate comparison and traceability of quality inspection data differences, and improve data credibility and auditability.



Digitalization Helps Green Logistics

Digital Scheduling of New Energy Vehicles

Л **Docking with the Environmental Rating System**

Build A Water Transport

Logistics Management Platform



We have optimized the terminal management system with digital technology, achieving an accuracy of more than 95% of inventory data and an inventory error rate of less than 5%; The average waiting time of ships has been shortened by more than 50%, and the utilization rate of logistics resources has been increased by 25%; Data transmission between the terminal and the maritime authority is fully automated and occurs in real-time, ensuring that information updates are no more than five minutes; The user-friendliness of the terminal system is increased by 80%, and the misoperation rate is reduced by 70%.



Huaxin builds a new mode of new energy logistics and transportation

Promoting the application of new energy vehicles in logistics transportation not only has the significant advantage of environmental protection and energy saving, but also can further reduce logistics costs through efficient and convenient transportation services. In response to diverse business models and complex transportation scenarios such as new energy fleets and co-built fleets, Huaxin Cement has leveraged digital solutions to drive business transformation, and achieved innovative breakthroughs in the fields of new energy vehicle scheduling, charging efficiency, fleet management and operation reports, and significantly improved operational efficiency.

According to the requirements of the Provincial Environmental Protection Department, we implement hierarchical management and monitoring of incoming and outgoing vehicles based on emission standards, and integrate our systems with the platform of the Provincial Department to support the factory passing the environmental protection rating, which minimize production interruptions caused by environmental regulations, and avoid administrative penalties.

The water transportation business has transitioned to an online operation, enhancing efficiency through process and reducing costs by improving operational effectiveness. The business scope encompasses the bulk carrier shipping scenarios of the mainstream and tributaries of the Yangtze River and extends the business up and down. We have independently built a digital platform for Huaxin water transport logistics management to provide customers with end-to-end, multi-category, lowcost, efficient, safe, low-carbon and environmentally friendly supply chain services.

With the deep integration of new energy and digital technology, Huaxin Cement has gradually built a green, low-carbon logistics operation model.

In 2024, Huaxin Logistics continues to enhance operational efficiency, achieving an annual logistics and transportation volume of 23 million tons at its headquarters. At the same time, the Company continues to strengthen its self-operated transportation services, and provides efficient and low-cost full-chain aggregate distribution services for the concrete business through the model of "direct signing of river vessels + direct signing terminals + small boat white list", ensuring 100% guarantee of the raw material supply of concrete business (including regional integration stations), and actively advances the Company's integration strategy.


Practice Responsibility and Build a Warm Society Together

tuaxin Cement upholds the values that enterprise development s closely tied to the progress of the society, and actively participates in various social responsibility actions. We collaborate with countries along the "Belt and Road" and contribute to the revitalization of the vast countryside. We engage with the community, actively participate in public welfare activities, convey warmth with practical actions, promote social development, and draw a magnificent picture of building a petter future together.



Respond to the "Belt and Road" Initiative

Huaxin Cement actively undertakes the important task of being a pioneer in the industry's joint construction of the "Belt and Road", and views "overseas development" as one of the Company's four major development strategies.

Overseas Business Development

As of the end of the Reporting Period, Huaxin Cement had invested in and operated more than 20 large-scale cement factories and related industrial chain enterprises in 12 overseas countries in Central Asia, Southeast Asia, South Asia, Africa and the Middle East, with more than 5,000 overseas employees. In the process of development, we have driven the output of domestic engineering projects, equipment and spare parts, achieving good social and economic benefits, and becoming a successful model of Chinese enterprises "going global".



Huaxin Accelerates Its International Lavout and Has Achieved Fruitful Results in the Development of Multiple **Overseas Businesses**



During the reporting period, Huaxin strengthened its position in Africa, and a number of factory upgrading and new construction projects were smoothly promoted, with some projects launched and put into operation and connected to the grid for power generation. In addition, we have received an inspection by the President of Malawi, been invited to participate in the summit of the Forum on China-Africa Cooperation, established an overseas business school, and honored a number of overseas factories.

In December 2024, Huaxin signed an agreement to acquire Nigerian assets for approximately US\$838 million, expanding the West African market for the first time; entered into a transactions of US\$186.6 million to acquire four aggregate plants in Brazil, advancing into South America, accelerating the construction of a new pattern of internationalization and development, and was hailed as China's most internationalized and most successful building materials enterprise by industry institutions.

Huaxin's Overseas Digitalization Project Is Progressing Smoothly



In 2024, Huaxin Cement accelerated its overseas digital layout, optimized business collaboration and management, improved operational efficiency and market competitiveness, and helped implement its internationalization strategy.

System migration in South Africa and Mozambique

As Huawei's first overseas data migration project, Huaxin Cement completed the data migration from the Brazil data center to the public cloud in South Africa within a short period of time, involving multiple units and business systems, and achieving independent data control.

Successful pilot of international office platform

Huaxin Cement collaborated with DingTalk to pilot the international office platform in Zambia and expanded it to the Tanzania factory to improve business efficiency and support overseas compliance operation and management.

Overseas industrial intelligent construction

Huaxin Cement promotes domestic intelligent achievements to overseas factories, focusing on the construction of Yavan, Tajikistan and Zambia overseas factory production expert platform (HOPE), promotes the construction of overseas aggregate intelligent factories, and helps overseas factories reduce costs, lower carbon emissions, decrease resource consumption and improve efficiency.

Ensure Compliance with Laws and **Regulations**

With product quality as the lifeline, Huaxin overseas factories refer to the "Product Quality Law of the People's Republic of China", strictly implement the "Quality Management Regulations of Huaxin Cement Production Enterprises" and the laws, regulations and standards of the country where the factory is located, continue to promote product guality management, establish a sound product guality supervision and management system, and improve the efficiency of quality management and produces high-quality products. Every year, the Company engages a third-party professional organization to carry out a comprehensive audit of overseas factories, and once problems are found, rectification measures are guickly launched to effectively ensure the healthy development of overseas companies.

Huaxin Zambia Chiranka Won the Zambia 2024 Ouality Special Award



At the 2024 Zambia Annual Quality Awards (ZAQA) ceremony, Chiranka won the annual guality award - Zambia Product Certification Award, and was also the first local enterprise to receive the Zambia Standards Authority (ZABS) product certification mark. Initiated by the Ministry of Commerce, Trade and Industry of Zambia, the annual Zambia Quality Awards aim to recognize the outstanding achievements of local producers, manufacturers and service providers in the use of national, regional and international standards, and encourage enterprises to make important breakthroughs in the implementation and promotion of quality management systems, so as to improve the guality and competitiveness of products and services, and promote the sustainable development of enterprises.

Huaxin Jizzakh Company won the Highest Honor in the Building Materials Industry of Uzbekistan



Huaxin Jizzakh Company received "Most Trustworthy Partner" award from the Uzbekistan Industrial Building Materials Association, and was the only enterprise that has won the highest honor among the six award-winning building materials enterprises.

Jizzakh has consistently adhered to the concept of providing consumers with highquality cement and services, and constantly optimized the production process and quality control system; responded to the government's call for environmental protection in an all-round way; actively participated in public welfare activities and contributed Huaxin's wisdom and strength to promote the sustainable development of Uzbekistan's building materials industry.

Nurture Local Talents

In the promotion of overseas projects, Huaxin Cement has always adhered to the concept of localized employment, actively created jobs for the people in the project area, and vigorously carried out skills training. After more than ten years of practice and exploration, the company has successfully built a mature and replicable employee localization training and development model. This model has achieved remarkable results, not only cultivating a large number of technical professionals for the local community, but also broadening employment channels, increasing residents' income, and effectively promoting local economic development and talent construction.

Huaxin Zambia Chiranka Company Assists in "2025 World Skills Africa Competition"



local talent.

In 2024, Huaxin Zambia Chilanka officially announced a key partnership with the Zambian Ministry of Science and Technology and supported the WorldSkills Africa competition in Livingstone, Zambia, laying a solid foundation for Africa's industrial development by encouraging outstanding talent and promoting the development of

Empower Local Development

In the construction of the "Belt and Road", Huaxin Cement has always been committed to the local community. The staff regularly visits the residents to understand their needs, deliver daily necessities, and offer warm care. In the face of poor families and disadvantaged groups, Huaxin Cement provides financial assistance to alleviate their economic pressure, and donates daily necessities to ensure their basic living needs. Through these practical actions, Huaxin Cement has contributed to the development of the local area, demonstrating its responsibility with sincerity and kindness, and worked together with the local community to create a better future.

In Jizzax, the volunteer team of Huaxin Cement has been in close contact with the Association for the Visually Impaired to understand the actual needs of the visually impaired and send warmth to the families of the visually impaired.

In Cambodia, Huaxin Cement has set up the "I Love Cambodia" Education Fund to help surrounding schools to improve their teaching environment, as well as to support and promote the development of local education in Kampot Province.

In Mahinni, Huaxin signed a cooperation agreement with WASHATAA to donate 15 million Tanzanian shillings to WASHATAA every year to help students develop academically. Every year, the Company also organizes personnel to participate in WASHATAA activities several times to understand the needs of students.

In Kyzyl-Kyya, Huaxin Kyzyl-Kyya Southern Cement Co., Ltd. donated the first bus to facilitate the passage of citizens and solve the problems of public procurement and medical treatment.







- 2 "I Love Cambodia" Education Fund Donation Ceremony
- 3 Mahvinny and WASHATAA, a nonprofit organization, visited the Moheza Mountain School
- 4 Huaxin donated buses to Kyzyl-Kyya City





Contribute to Rural Vitalization



Village-based Assistance



Huaxin pays special attention to the actual needs of farmers, and helps farmers increase their income and enhance the market competitiveness of agricultural products by organizing volunteers to help farmers with harvesting and subscribing to agricultural products.



Support Agriculture



71

Huaxin Cement actively responds to the call of the national rural revitalization strategy and actions such as "10,000 enterprises prosper 10,000 villages" and "100 enterprises help 100 villages". The Company consistently takes proactive measures to promote employment and local economic development while committing to public welfare undertakings and promoting healthy and sustainable economic and social development. Through a wide range of volunteer services covering modules such as village assistance, love for farmers, education and education, cement donation, etc., we not only provide much-needed material and infrastructure support to rural areas, but also empower local residents through education and skills training. In 2024, Huaxin's "Rural Revitalization Volunteer Service Project" was selected as a best practice case for professional volunteer service.

> Huaxin Rural Vitalization Project was selected as a best practice case of professional volunteering

By dispatching village-based cadres and the volunteer team to the village, Huaxin Cement has achieved precise one-on-one coordination with the villages, tailored the assistance strategy for each village, and ensured that the assistance strategies can be accurately implemented to effectively promote local development.







Educational Assistance

Huaxin focuses on the education of rural children, and strives to provide better educational resources and a teaching environment for them by improving the teaching environment, providing scholarships, and donating stationery and books, etc., aiming to narrow the gap between urban and rural education and lay a solid foundation for the future growth of rural children.

1 Golden autumn student assistance activities

2 Donation and condolence activities

Cement Donations

o narrow the gap between urban and rural education and lay a solid foundation fo nure growth of rural children. 工业园"华新相伴本光前行"全秋助学行



Huaxin leverages its professional advantages and helps improve the living conditions and infrastructure of the countryside by donating high-quality cement to rural infrastructure construction projects, laying a material foundation for the long-term development of the countryside. This initiative not only improves the quality of life in rural areas, but also provides strong support for their economic development.

Industrial Support for Tibet

The year 2024 marks 30 years of Hubei's counterpart aid to Tibet, and the new model of "blood transfusion" to "hematopoietic" industry aid to Tibet created by Huaxin has achieved remarkable results, becoming a shining brand and benchmark for Hubei's aid to Tibet. Huaxin Tibet's cement production line project with a capacity of 1,000 tons per day started in 2003 and was put into operation in 2005, and the subsequent expansion of Shannan and Shigatse factories continued, and the construction of waste rock comprehensive utilization and environmental protection projects was invested to help the local ecological civilization construction. The "Huaxin Model" provides local people with employment and poverty alleviation opportunities, drives the development of industrial chains such as transportation and services, and promotes the construction of local towns.

Participate in Community Welfare

While pursuing economic benefits, Huaxin Cement actively participates in the fulfillment of social responsibilities. The Company pays attention to building a good relationship with the community where it operates, and provides services for community construction to benefit the people through diversified public welfare and charity activities, and helps to create a harmonious society.

Huaxin Implements Caring Actions to Build A Warm Line of Defense for the Disadvantaged



Yichang Company visited the elder in the welfare home during the Chun Yeung Festival In 2024, Huaxin Cement actively organized volunteers to participate in the care of vulnerable groups. Volunteers went into the fields to assist the left-behind elderly in farm work; regularly visited the elderly, provided supplies and daily necessities to the elderly; understood the diverse needs of vulnerable groups and delivered corresponding materials; concerned about children's education, donated to the education fund, and paved the cornerstone for children's growth. Through these series of actions, Huaxin Cement has effectively transformed the spirit of caring for vulnerable groups into practical actions, creating a warm, harmonious and compassionate atmosphere.

Huaxin Works with Various Localities to Achieve Proper Clearance of Illegal Goods



In 2024, all branches and factories of Huaxin Cement fully assisted the public security organs in disposing of illegal and prohibited items such as illegal cigarettes, expired explosives and drugs, and contributed to the maintenance of social security and stability by virtue of their professional expertise and close cooperation, demonstrating the company's responsibility.

The Baoshan and Jinghong factories assisted the local public security bureau in the harmles destruction of a total of 4.2 tons of drugs

Huaxin Adheres to Humanistic Care and Solves Problems for the Masses



In 2024, in the face of public concerns, all branches of Huaxin Cement responded quickly, took the initiative and demonstrating their responsibilities with practical actions. They continuously worked to ensure smooth information dissemination and improvement of living conditions by actively donating materials, embedding humanistic care into all aspects of life, so that warmth could reach every resident.

water to residents in mountainous areas

and improvement of humanistic care into a areas Case



Operate Steadily and Lay a Solid Foundation for Governance

Huaxin-Cement is committed to building a scientific and comprehensive corporate governance system, clarifying responsibilities and authorities by optimizing the internal management structure, ensuring efficient and well-founded decision-making, and providing institutional support for the realization of strategic goals. Through a comprehensive risk identification and assessment mechanism, it provides a solid guarantee for the Company's stable operations and sustainable development. The Company adheres to the values of integrity, fairness and responsibility, follows the spirit of contracts, and lays a solid foundation for long-term development.



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Standardize Corporate Governance

Strengthen the Governance System

Huaxin Cement has always adhered to the concept of compliance with laws and regulations and scientific governance, establishing a sound corporate governance structure and internal management system in strict accordance with the requirements of relevant national laws and regulations, and actively fulfilled its information disclosure obligations to protect the legitimate rights and interests of shareholders and investors by building a diverse and multi-tiered investor communication mechanism.

In strict accordance with the requirements of relevant laws and regulations such as the Company Law of the People's Republic of China, the Securities Law of the People's Republic of China, the Code of Governance for Listed Companies, the Rules for the Listing of Stocks on the Shanghai Stock Exchange, the Main Board Listing Rules, and other relevant laws and regulations, Huaxin Cement has established a sound corporate governance structure and internal management system, and developed a company management system with transparent decision-making, effective supervision and scientific standardization. The Company has established a governance structure with the general meeting of shareholders, the board of directors, the board of supervisors and senior management as the main bodies, assigning the responsibilities and authority of each governance body, and ensuring the scientific and efficient decision-making of the company.

As the highest authority of the company, the general meeting of shareholders exercises the decisionmaking power over major matters in accordance with the law. The Board of Directors is a permanent executive body of the Company and consists of 9 directors, including 2 executive directors, 4 non-executive directors and 3 independent non- executive directors, one of whom is a female director, accounting for 11.1%. The Company attaches great importance to the independence of the Board of Directors, and assigns the duties, rights and obligations of independent directors through the formulation of the Working System for Independent Directors, ensuring that independent directors can express their opinions independently and objectively, and provides professional advice and supervision for the long- term development of the company. The Board of Supervisors is a permanent supervisory body of the Company under the leadership of the General Meeting of Shareholders, which is responsible for supervising the legality and compliance of the Company's operations and protecting the legitimate rights and interests of the Company and its shareholders. The "three committees" perform their duties to ensure the scientific and fair nature of corporate governance and major decision-making.

The Board of Directors has set up a Strategy Committee, a Remuneration and Appraisal Committee, a Nomination Committee, an Audit Committee and a Governance and Compliance Committee, each of which performs its duties in accordance with relevant laws and regulations and the working rules of each committee, and provides professional advice and suggestions for the steady and healthy development of the company. Huaxin Cement continuously improves the internal systems such as the rules of procedure of the board of directors and the working rules of each special committee, continuously optimizes the decision-making process of the board of directors, and ensures that each special committee can perform its duties independently and professionally. In 2024, the Company held a total of 10 Board of Directors meetings, and 17 meetings of specialized committees of the Board of Directors (2 Strategy Committee meetings, 4 Remuneration and Appraisal Committee meetings, 2 Nomination Committee meetings, 7 Audit Committee meetings and 2 Governance and Compliance Committee meetings).

Corporate Governance Structure of Huaxin Cement



Board Building

Remuneration Policy

Huaxin Cement firmly believes that the diversity of board members is essential to the efficient operation of the Company, and actively builds a diverse and inclusive board of directors through the formulation of internal systems such as the "Board Member Diversity Policy", promotes the diversity of board members in terms of gender, age, professional background, cultural background, etc., and enhances the Company's governance capabilities and decision-making quality from a richer and more comprehensive perspective. In addition, the Company encourages directors and supervisors to actively participate in various trainings organized by domestic regulatory authorities, so that members of the Board of Directors stay informed about industry trends and regulatory requirements and effectively improve their ability to perform their duties. In 2024, seven batches of directors and supervisors of the company participated in relevant training held by the China Association of Listed Companies, Hubei Securities Regulatory Bureau, and Shanghai Stock Exchange.

Huaxin Cement effectively incentivises the management to align their interests with those of the Company by establishing the remuneration policy and shareholding policy for directors and senior management. The remuneration of non-executive directors is a fixed annual allowance approved by the general meeting of shareholders, while the remuneration of executive directors and senior management is formulated based on a combination of market conditions, performance, job responsibilities and the Company's long-term development objectives. The Remuneration and Evaluation Committee, comprising independent non-executive directors and non-executive directors, is responsible for overseeing, deliberating and approving the process of determining the remuneration of the executive directors and senior management, and a team of professional and independent third-party remuneration consultants is engaged to ensure the fairness, impartiality and transparency of the remuneration decision-making process.



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Protect the Rights and Interests of Investors

Huaxin Cement has always regarded the protection of the rights and shareholders' and investors' rights and interests as an important part of corporate governance, providing a solid guarantee for the rights and shareholders' rights through system development, and stipulating the rights enjoyed by shareholders in the Articles of Association, including the right to information, the right to vote, the right to earn, etc., thereby establishing rules for the rights and interests of the shareholders. At the same time, the Company has formulated internal system documents such as the "Shareholders" to standardize the communication mechanism with shareholders and the procedures of the general meeting of shareholders to ensure that shareholders can effectively participate in corporate governance.

Huaxin Cement is committed to building a diverse and multi-tiered investor communication mechanism to provide investors with channels to obtain information and express their demands in a timely manner. The Company has set up an investor reception hotline, a board secretary's mailbox and an investor mailbox to respond to investors' questions and suggestions in a timely manner. The Company takes the initiative to introduce the company's operating conditions, development strategies and financial performance to investors through various methods such as on-site receptions, brokerage strategy meetings, performance conferences, roadshow, online performance briefings, etc., fully protecting the right to know of shareholders and potential investors. As of the reporting period, the Company has carried out more than 600 communication activities with investors through various service channels, further enhancing interaction and trust with investors.

13 _{times}	Jointly held a performance interpretation meeting on the Company's regular report with Hubei Securities Regulatory Bureau/Shanghai Securities Roadshow Center/securities company
27 _{times}	Receiving visiting institutional investors, fund managers, and building materials industry analysts/researchers
25 times	Participate in the online/on-site securities market investment strategy meeting organized by the securities company
40 times	Participate in telephone/online meetings organized by securities companies to communicate with institutional investors
27 times	Management goes overseas for exchanges
27 times	The company's investor email reply
40	Investor hotline, WeChat phone

Huaxin Cement pays special attention to the protection of the rights and interests of minority shareholders, and enhances the participation and voice of small and mediumsized shareholders in corporate governance through various means. Minority shareholders can participate in the general meeting of shareholders either in person or remotely, express their views on the company's operations and decision-making, and maintain their right to speak and vote. In addition, they also have the right to participate in the election of directors and supervisors of the company, so as to further enhance their influence in the company's decision-making. By protecting the legitimate rights and interests of minority shareholders, the Company promotes a fairer and more transparent corporate governance structure.

The Company strictly abides by the Securities Law of the People's Republic of China, the Administrative Measures for Information Disclosure of Listed Companies and other relevant laws and regulations, formulates and implements the Administrative Measures for Corporate Information Disclosure and the Investor Relations Management System, and continuously improves the information disclosure management mechanism to ensure the timeliness, accuracy and completeness of information disclosure. During the reporting period, the Company disclosed 33 interim reports, 4 periodic reports, 34 other online documents on the Shanghai Stock Exchange, and 76 interim reports on the Hong Kong Stock Exchange, 4 regular reports, and 4 other online documents to ensure that investors can obtain important information of the company in a timely manner. Through regular reports, ad-hoc announcements and investor communications, the Company continues to enhance governance transparency and enhance the trust of investors in the company.

Adhere to Laws and Regulations

Compliance Review

Pay Taxes in Accordance

Compliance Training

with the Law

Compliance is a key pillar of the Company's sustainable development. Huaxin Cement has built a comprehensive and efficient compliance management system to ensure that the company's business activities strictly comply with all relevant laws, regulations and industry norms. Compliance management integrated into every aspect of the company's business, from risk identification and assessment to monitoring and reporting, forming a comprehensive and multi-level compliance prevention and control system.

Huaxin Cement considers the legal compliance review as an essential prerequisite for enterprise operation and management, and all major decisions and business activities must undergo the legal compliance review of the Ministry of Justice before implementation, including the fair competition reviews of investment, M&A activities, the compliance of external transaction counterparties and audits, etc., ensuring that the Company operates steadily within the framework of laws and regulations.

The Company also regularly evaluates its compliance management mechanism, and continuously optimizes and enhances the compliance management system to adapt to the evolving market environment and legal requirements. In addition, in 2024, the company conducted compliance assessments for 10 subsidiaries, produced detailed compliance evaluation reports, and supervised the rectification of the problems found, further improving the compliance management level of the subsidiaries.

Huaxin Cement strictly abides by all applicable tax laws and regulations, formulates and discloses the Tax Policy Statement, standardizes the tax management process, and ensures tax compliance. The Company has established a dedicated management team to be responsible for tax-related policy interpretation and promotion, tax planning, tax risk assessment, tax-related business monitoring and optimization, etc., and ensure the accuracy and efficiency of the company's tax management. In 2024, Huaxin Cement's tax credit rating was A.

Through various training programs, the Company strengthens the awareness of compliance and risk prevention of all employees. In 2024, the Company conducted 9 legal compliance trainings on contract management, anti-monopoly regulations, and labor and employment laws, with more than 700 participants, ensuring that employees fully understand relevant laws, regulations and compliance requirements. Through continuous training and awareness efforts, a strong compliance culture has been fostered within the company, and employees proactively adhere to compliance regulations and integrate compliance awareness into every aspect of daily work.



2024 Seminar on the Rule of Law and Compliance

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The 10th Meeting of the 11th Board of Directors of the Company

Strengthen Risk Management

Huaxin Cement has established a robust risk governance structure, built a closed-loop risk management process, prioritized risk culture development, and enhanced employees' risk awareness through training and awareness campaigns. The Company continuously optimizes the internal management system, strengthens internal and external audit cooperation, and builds a solid line of defense mechanism for stable growth.

Strengthen Risk Management and Control

Huaxin Cement adheres to the concept of comprehensive risk management, and effectively identifies and mitigates uncertainties in operation and management through scientific and systematic management measures. Huaxin Cement puts forward corresponding system requirements from the aspects of risk management division of responsibilities, risk control scope, risk management process, supervision and improvement, etc., to ensure that everything is managed and everyone is responsible, so as to ensure the Company comprehensively improve its risk prevention, control capabilities and sustainable development. During the reporting period, the company did not have major risk events.

Risk Governance Structure

Board of Directors

• The highest decision-making and leading body of risk management is responsible for comprehensively evaluating of the effectiveness of the company's overall risk management system, fully considering both internal and external environmental factors in the decision-making process, setting company-wide goals, and formulating response strategies for major risks affecting the company.

Executive **Management Team**

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-7

• Responsible for the deployment of the company's internal resources, maintaining the efficient and stable operation of the risk management system, ensuring that the risk strategy aligns closely with the company's development strategy, and facilitating the smooth development of risk management throughout the company.

Direct Management of the Body

Headquarters

Functions and Business Units

The Strategy Department and the Internal Audit and Control Department are the direct management bodies for risk management. With a deep understanding of the Company's strategy and keen insight into market dynamics, the Strategy Department leads and drives the continuous risk identification and assessment of the company's headquarters functional departments and business units. The Internal Audit and Control Department focuses on supervising the implementation of the company's internal control system, sorting out the implementation of risk response measures, and correcting internal control deficiencies in a timely manner.

Clarify their own work objectives and influencing factors, continuously identify and assess risks, conduct in-depth analysis of relevant key risks, and formulate response strategies based on business conditions.



Huaxin Cement attaches great importance to the construction of corporate risk culture, regards it as an important pillar of the Company's risk management, and continuously strengthens the publicity and implementation of internal control and business process risks in all units. During the reporting period, the Company promoted and implemented internal control norms in three new operating units, and carried out a total of 52 special trainings on internal control and business processes, covering theoretical knowledge and practical cases of internal control systems, and in-depth analysis of risk points and coping strategies in business processes. At the same time, the company actively explores innovative publicity and implementation methods. It stimulates employees' enthusiasm for learning through multi-dimensional forms such as internal reports, knowledge competitions, and special meetings. It improves the business risk awareness and risk management ability of personnel at all levels, so that the concept of risk management is deeply rooted in the hearts of the people.

2024 Environmental, Social and Governance (ESG) Report

Huaxin Cement has comprehensively strengthened the risk management process and built a complete management closed-loop of "clear objectives, risk identification and assessment, key risk analysis, formulation of countermeasures, and risk management report", which effectively ensures the systematization and efficiency of enterprise risk management.

Define risk management objectives across all business objectives, both

Business experts will discuss and judge the probability and impact of risks in the cycle against the risk database in the risk control scope.

With the help of factor analysis, the risk factors of key risks are analyzed to

Define specific risk response strategies for key risks and define corresponding

The Company conducts self- evaluation of the overall risk control situation on an annual basis and submits the Corporate Risk Management Report to the Strategy Committee of the Board of Directors.

Based on the changes in the company's internal and external environment, Huaxin Cement updates the risk factors in the Company's risk database on a rolling basis every year and it defines them to ensure the accuracy of risk identification and management. The Company's risk database is divided into three categories: strategic risk, operational risk, and external risk. In 2024, through continuous risk identification and assessment, the Company did not find any new risk factors compared with the previous year.

External Risks

Political and economic uncertainties, regulatory changes, natural disasters, technological changes

Optimize Internal Control Management

Effective internal control management is the key cornerstone for sound operation and sustainable development. Based on the Company's Internal Control System, Huaxin Cement continues to improve internal control norms, optimize internal control mechanisms, and strive to improve the implementation efficiency of internal control. Through the organization of professional training, the Company strives to improve the professional quality of internal auditors of each unit and continues to guide them to effectively supervise the internal control management of their own units. At the same time, the Company actively uses digital means and relies on the internal control management platform to remind and supervise the implementation of key control activities of each unit, so as to promote the daily implementation of key control activities to meet the requirements of the specifications.

In addition, Huaxin Cement has established an internal control self-evaluation mechanism, organizes all units to carry out comprehensive self-inspection and evaluation of key control activities every year, formulates detailed rectification plans and tracks the implementation of problems and defects found, and forms a closed-loop optimization of internal control management. Huaxin Cement actively promotes the automation of control activities, improves the efficiency and accuracy of internal control through the introduction of advanced information technology, helps the company's internal control management to move towards systematization, rule of law and standardization, and provides a solid guarantee for the realization of the company's business objectives.

In 2024, the effective rate of the implementation of key control activities of Huaxin Cement has steadily increased to 90% year by year, and it has obtained the standard unqualified internal control audit report issued by the accounting firm for 14 consecutive years. Through regular inspection and evaluation of key control activities, the Company discovers and solves problems in the design and implementation of internal controls in a timely manner, continuously optimizes control measures, and ensures the compliance and risk controllability of various business activities.

Deepen Audit Supervision

Huaxin Cement stipulates the key elements such as the organizational form, scope of work, responsibilities, and powers of internal audit to ensure that the audit work can comprehensively and in-depth cover the company's various operational activities. Based on risk assessment, the Company has formulated a forward-looking audit plan and strictly implemented it to ensure the independence, objectivity and timeliness of the supervision of all important economic activities, provide a reliable basis for the Company's decision-making, and help the Company move forward steadily on the road of sustainable development. In addition, Huaxin Cement actively promotes the synergy between internal audit and other supervision departments to form an all-round and multi-level supervision network to jointly safeguard the compliance and soundness of the company's operations.

During the reporting period, the Company conducted an audit on the effectiveness of the implementation of key control activities for 26 subordinate units, and conducted in-depth inspections on the implementation of the internal control of each unit. At the same time, 20 business process audits were carried out for high-risk key business areas such as procurement, sales, and logistics, and business processes were comprehensively sorted out and reviewed. In view of the various internal control deficiencies found in the audit project, the Company attaches great importance to and actively urges the responsible units to rectify on time to ensure that the rectification measures are implemented, so as to effectively improve the level of risk management and the quality of internal control.

Adhere to Business Ethics

Strengthen the Construction of a Clean Company Huaxin Cement is committed to maintaining a fair and just market competition environment, strictly abiding by the requirements of relevant laws and regulations such as anti-unfair competition, anti-monopoly, anti-bribery, extortion, fraud and money laundering, and ensuring that business practices are legal and compliant. The Company has formulated a series of strict rules and regulations, prohibiting any form of embezzlement and corruption, actively carrying out anti-corruption and anti-corruption publicity and education activities, improving employees' legal awareness and moral concepts, and creating a clean and upright corporate culture atmosphere.

Huaxin Cement has always adhered to the core values of integrity, and is committed to implementing the highest standards of ethics in all its businesses to ensure that integrity and self-discipline run through every aspect of the company's operations. To this end, Huaxin Cement has established and improved a comprehensive and rigorous anti-corruption system, and actively promoted strict compliance by the company's management and employees at all levels. In 2024, the Company has not been involved in any litigation related to corruption, bribery and unfair competition. Based on relevant national laws and regulations, Huaxin Cement has formulated the

Based on relevant national laws and regulations, Huaxin Cement has formulated the Anti-Bribery and Anti-Corruption Regulations, which are applicable to the bribery and corruption scenarios involving all employees, executives and directors. Its core lies in clarifying the responsibilities of employees, requiring strict compliance with regulations, actively preventing and reporting violations, and making detailed specifications for bribery, gifts, rush pay, donations, conflicts of interest, etc., covering the definition of behavior, approval process, prohibited matters, etc., and establishing mechanisms for reporting, protection, training, supervision and evaluation, etc., to ensure the effective implementation of regulations, ensure that the Company's business is carried out honestly and fairly, and maintain the company's reputation and interests, building a strong anti-corruption defense line in all aspects of the Company's operation, and promoting the Company's steady development on the track of legal compliance.

To further deepen the construction of a clean government, Huaxin Cement carried out the 2024 annual clean government management and the assessment of the creation of "clean Huaxin". Through a scientific and rigorous assessment mechanism, we comprehensively evaluated the implementation of integrity management at all departments and levels, tested the phased achievements of the establishment of "Clean and Honest Huaxin", and ensured the continuous promotion and effective implementation of integrity work. At the same time, the Company organized the signing of the 2024 letter of responsibility for the construction of integrity and the creation of integrity, clarified the specific responsibilities and goals of each position in the construction of integrity and the creation of integrity, and consolidated the responsibility of integrity layer by layer, forming a pattern of integrity construction from top to bottom and full participation.



2024 "Clean Huaxin" Creation Mobilization and Deployment Meeting



Improve the Whistleblowing Mechanism

In order to encourage all employees to actively participate in the fight against corruption, Huaxin Cement has set up convenient reporting channels, including telephone hotlines, e-mails, and online reporting platforms, to ensure that employees, partners, and the public can easily report corrupt behaviors. The Company attaches great importance to the protection of whistle-blowers, and has formulated relevant whistle blower protection policies and strict confidentiality systems to ensure that whistle-blower information is not leaked and to ensure their security and privacy.

The Supervision Office of the Company is responsible for accepting and registering reports. The Commission for Discipline Inspection is responsible for reporting and investigating anti-corruption, anti-bribery, and anti-benefit transfer, and the Legal Affairs and Compliance Department is responsible for reporting and investigating fair competition and anti-money laundering. After the investigation is completed, the Company will provide feedback to the whistle blower in a timely manner.

Since the establishment of the whistle-blowing mechanism, Huaxin Cement has successfully handled a number of whistle-blowing cases, forming a strong deterrent effect and effectively curbing potential corruption. In order to ensure the efficient disposal of reporting clues, the company has formulated the "Administrative Measures for the Disposal of Clues on Petition Reports", which strictly reviews and handles all reported clues received to ensure that each problem clue can be investigated and resolved in a timely manner.

Strengthen Integrity Education

Huaxin Cement continues to deepen the construction of integrity culture and is committed to improving the discipline awareness of all employees. The company regularly carries out special training on integrity, deeply analyzes typical cases, and rings the disciplinary alarm in the hearts of all employees with real stories, so that every employee can intuitively understand the serious consequences of violating discipline. At the same time, the Company has created a cultural corridor of integrity, displaying famous sayings and aphorisms of integrity, advanced deeds, etc., to create a strong atmosphere of integrity, so that the concept of integrity imperceptibly affects employees in the daily work environment. Huaxin Cement not only hopes to build a clean and upright working environment, but also expects to take the culture of integrity as the cornerstone to enhance the overall competitiveness of the enterprise, and win the trust of customers and the respect of partners with excellent discipline and good corporate image in the fierce market competition, so as to achieve sustainable and high-quality development.

Integrity Advocacy 66

The supervision office of the company went deep into more than 40 units and business departments such as Chongqing, Xiangyang, Chibi, concrete, marketing, procurement, and youth league committee to carry out integrity preaching, and communicated and guided 15 transfer clues. The communication coverage rate of domestic grassroots units has reached 100%, and the full coverage of the company's grassroots integrity education has been successfully realized.

Warning Education 🕤

The supervision office of the company organized 12 centralized studies, and carried out 12 reminder talks on the discipline inspection system, in addition to reporting the typical cases of internal investigation and punishment of the system in three phases. In the process of learning, we adopt the method of learning chapter by chapter, article by article, analyze the actual situation, and pay attention to promoting learning through cases and training to ensure that the learning results are implemented in all aspects of discipline inspection work.

Integrity Training

A total of 291 integrity trainings were carried out in various special meetings such as new employee training, newly promoted middlelevel cadre training and partner (customer, supplier, etc.) conference. In addition, all grassroots units have also organized 598 sessions of study on the theory of honesty and produced 279 issues of integrity columns, further strengthening the publicity and popularization of the culture of integrity.

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Huaxin Conducted Integrity Education for Leading Cadres



integrity lecture

leading cadres.

The Company held one warning education session for leading cadres, notified three batches of typical cases, and organized three reading classes and thematic counseling classes, actively guiding more than 3,000 middle-level and above leading cadres, key areas and key positions to participate in the warning education and thematic training, to ensure that the Company's leadership attaches great importance to the implementation of the requirements of cleanliness and self-discipline.

Huaxin Supervision Personnel Capacity Improvement

The Company actively promoted the ability improvement of supervision personnel, carried out the "Torch Project" training for discipline inspection and supervision personnel, and completed the three phases of systematic training in Huangshi, Chongging and Kunming, with a total of 146 supervision personnel participating. During the training period, the trainees also went to the Huangshi City Integrity Culture Center, Chongging Dregs Cave, Hongyan Soul Exhibition Hall, and Kunming City Integrity and Anti-Corruption Education Base to visit and study, through on-the-spot education to build a solid ideological defense line of integrity, and effectively improve the professional ability and comprehensive quality of grassroots supervision personnel.



Training site at Huangshi



Visit to Chongqing Hongyan Soul Exhibition Hall

Case

Case

In 2024, Huaxin held 3 lectures on integrity by the president of the company, 8 lectures on integrity by the secretary of Discipline Inspection Commission, and 89 investigative talks on integrity by the leaders and team members of each unit of the company, which strengthened the awareness of integrity and self-discipline of the



Visit to the Huangshi City Integrity Cultural Center



Visit to Kunming Integrity and Anti-Corruption Education Base

Key Performance Tables

Indicator	Unit	2022	2023	2024
Economic indicators				
Operating income	100 million yuan	304.70	337.57	342.17
Gross profit	100 million yuan	39.88	43.26	41.12
Total assets	100 million yuan	642.42	688.00	695.13
Environmental indicators				
Environmental management				
Total amount of investment in environmental protection and technological transformation	100 million yuan	7.06	7.59	7.07
Number of incidents in which penalties were imposed for violating environmental protection laws and regulations	number of incidents	4	4	3
Tackling climate ¹				
Scope 1 greenhouse gas emissions	tons of CO ₂ equivalent	35,316,810	34,046,159	29,954,056
Scope 2 greenhouse gas emission	tons of CO ₂ equivalent	736,198	735,669	667,468
Total Scope 1 and 2 GHG emissions (clinker process)	tons of CO ₂ equivalent	36,053,008	34,781,828	30,621,524
Annual greenhouse gas emission reductions	tons of CO ₂ equivalent	11,915,181	1,271,180	4,160,305
CO₂ emissions per unit of operating revenue	tons of CO ₂ equivalent	11.83	10.30	8.94
Greenhouse gas emissions per unit of clinker product (Scope 1)	tons of CO ₂ equivalent / tons of clinker production	803.23	793.37	791.55
Greenhouse gas emissions per unit of clinker product (Scope 2)	tons of CO ₂ equivalent / tons of clinker production	16.74	17.14	17.64
Greenhouse gas emissions per unit of clinker product (Scope 1 + Scope 2).	tons of CO ₂ equivalent / tons of clinker production	819.97	810.51	809.19
Resource consumption				
Combined energy consumption	10,000 tons of coal	535.42	538.00	519.51
Comprehensive energy consumption per unit of clinker product in China	kg standard coal/ton clinker production	99.46	94.69	94.02
Clinker Fuel Substitution Rate (TSR)	%	14	20	21.7
Total water consumption	10,000 tons	2,258	2,347	2,330
Consumption of packaging materials	10,000 tons	3.36	2.83	2.62
Consumption density of packaging materials	kg/t bagged cement production	1.50	1.39	1.38

¹Greenhouse Gas Emissions Calculation Instructions:

The Company calculates greenhouse gas emissions data in accordance with the Carbon Emission Accounting and Reporting Requirements Part 8: Cement Production Enterprises (GBT32151.8-2023) (hereinafter referred to as the "GB Rules"), and conducts the data for 2022-2023 in accordance with the GB Rules Recalculate. The detailed description of the differences in statistical caliber between 2024 and 2023 and 2022 is as follows:

1. The 2023 ESG report did not account for the emissions of coal gangue for fuel, and the 2024 report added this part of the accounting according to the GB rules;

2. The carbon oxidation rate of coal carbon emissions accounted for in the 2023 ESG report is 98%, and the carbon oxidation rate calculated in the 2024 report is 99% according to GB rules;

3.In the indirect emission of electricity, the waste heat power generation in the 2023 ESG report will be apportioned across the site; In the 2024 report, all emission reduction contributions generated by waste heat power generation will be deducted from the clinker process in accordance with the GB rules.

Indicator	Unit	2022	2023	2024
Pollution prevention				
Total sulfur dioxide emissions	tons	1,479.80	1,266.53	1,221.34
Mean concentration of sulfur dioxide emissions	mg/m ³	13.89	11.62	12.65
Sulfur dioxide emission intensity per unit product of clinker	kg/t clinker yield	0.03	0.03	0.032
Sulfur dioxide emission intensity per unit product of cement	kg/t cement production	0.031	0.024	0.026
Annual reduction in sulfur dioxide emissions	tons	313.76	213.27	45.19
Total NO _x emissions	tons	19,547.60	16,715.73	13,981.90
Mean concentration of nitrogen oxide emissions	mg/m³	199.49	172.92	157.55
Nitrogen oxide emission intensity per unit product of clinker	kg/t clinker production	0.44	0.39	0.369
Nitrogen oxide emission intensity per unit of cement product	kg/t cement production	0.405	0.321	0.296
Annual NO _x emission reductions	tons	9,310	2,832	2,733.7
Total particulate matter emissions	tons	1,028.89	977.42	727.1
Mean concentration of particulate matter emissions	mg/m ³	7.09	6.45	5.76
Particulate matter emission intensity per unit of clinker product	kg/t clinker production	0.02	0.02	0.019
Nitrogen oxide emission intensity per unit of cement product	kg/t cement production	0.021	0.019	0.01
Annual reduction in particulate matter emissions	tons	492	51	250.29
Total amount of hazardous waste	tons	383.68	218.27	197.19
The amount of hazardous waste generated per unit of operating income	tons / 100 million yuan	1.26	0.65	0.58
Total amount of non- hazardous waste	tons	240,896.00	168,542.46	166,864.3
The amount of non-hazardous waste generated per unit of operating income	tons / 100 million yuan	790.6	499.28	486.97
Disposal rate of self- produced solid waste	%	100	100	10(
Cumulative area of mine ecological restoration	10,000 square meters	/	373.5	373.5
Social indicators Employee profile				
Total number of employees	persons	19,278	20,804	20,174
	persons	15 291	16,687	16,238
	persons	3,987	4,117	3,936
Number of employees over 50 years old	nersons	3 300	3,709	4,082
Number of employees between the ages of 30 and 50	persons	12,890	14,088	13,648
Number of employees under the age of 30	persons	2 0 8 0	3,007	2,444
Total number of senior management employees	persons	20	19	18
The total number of employees at the middle management level		764	765	863
The total number of ordinary employees	persons	18.494	20,020	19,293
Total number of employees in Chinese mainland	persons	15,785	15,531	15,035
Total number of overseas employees	persons	3,493	5,273	5,139
Employee turnover	%	5.30	8.13	8.18
	%	4.40	7.95	7.33

Indicator	Unit	2022	2023	2024
Female employee turnover	%	0.90	8.84	11.64
Employee turnover rate in Chinese mainland		2.00	5.83	4.82
Overseas employee turnover rate ²	%	3.30	14.89	17.84
Turnover rate of employees over the age of 50	%	0.40	14.61	11.71
Turnover rate of employees aged 30 to 50	%	2.60	4.51	5.44
Turnover rate for employees under the age of 30	%	2.30	17.06	17.27
Total number of new employees ³	persons	/	/	235
Employment rate of new employees over the age of 50	%	/	/	0.43
Employment rate of new employees aged 30 to 50	%	/	/	57.02
Employment rate of new employees under the age of 30	%	/	/	42.55
Male new hire rate	%	/	/	72.77
Female new hires hired	%	/	/	27.23
Employee training				
Annual training expenditures	10,000 yuan	/	/	1,147.26
Percentage of male employees trained	%	100	100	100
Percentage of female employees trained	%	100	100	100
Proportion of senior	%	100	100	100
management trained	%	100	100	100
Proportion of middle	%	100	100	100
management trained	hours	45	31	28
Proportion of grassroots employees trained	hours	49	37	34
Average number of training for hours of	hours	18	23	29
male employees	hours	46	35	29
Average number of training for hours of	hours	46	32	42
Occupational health and safety				
Number of employees who died due to work-related deaths	persons	0	2	1
Proportion of employees who died due to work-related deaths	%	0	0.01	0.005
Injury Accident Rate per Million Hours Worked (LTIFR)	/	/	0.09	
The total amount of investment in safety production	100 million yuan	1.68		3.45
Total number of hours of safety training	hours	1,144,443	1,128,007	1,171,445
Supply chain management				
Total number of suppliers	/	4,313	4,439	4,646
Number of suppliers in Chinese mainland	/	4,275	4,394	4,612
Number of overseas suppliers	/			
Number of suppliers who have passed environmental and social impact assessments		/	4,397	4,555
Total number of new suppliers	/	/	/	291

Indicator	Unit	2022	2023	2024
New suppliers screened using environmental and social criteria	/	/	/	23
Percentage of new suppliers screened using environmental, social criteria	%	/	/	8
Products & Services				
The pass rate of products produced throughout the year	%	100	100	100
Products that have been recalled due to quality or safety issues	number of products	/	0	O
Number of complaints about products and services	number of products	52	43	52
Number of complaints about products and	services			
Amount of R&D investment	yuan	113,199,061	324,894,605	240,903,440
The ratio of total R&D investment to operating income	%	0.37	0.96	0.70
Number of R&D personnel	persons	211	216	209
The number of R&D personnel accounts for the proportion of the total number of employees in the company Public welfare	%	1.30	1.04	1.04
Total investment in public welfare	10,000 yuan	2,460.78	2,083.03	1,459,19
The average number of hours of volunteer service for employees		6	3	3
Governance metrics				
Number of Board Members	persons	9	9	ç
Number of independent directors	persons	3	3	3
Number of female directors	persons	1	1	 1
Number of Executive Directors	persons	2	2	
Number of non-executive directors	persons	4		
Number of independent non-executive directors		3	3	3
Percentage of women on the board of directors	%	11.1	11.1	11.1
Proportion of independent non-executive directors on the board	%	33.3	33.3	33.3
Number of Board meetings	/	11	9	10
Number of shareholders' meetings	/	1	4	1
Number of Strategy Committee meetings	/	2	2	2
Number of Remuneration and Appraisal Committee Meetings	/	1	3	4
Number of Nominating Committee Meetings	/	1	1	2
Number of Nominating Committee Meetings	/	3	4	7
Number of Governance & Compliance Committee meetings	/	2	2	2
Number of risk management trainings	/	/	/	52
The number of risk events such as major litigation and arbitration matters involved	number of events	0	0	0
Number of corruption lawsuits	number of events	0	0	0
Number of participants in anti-corruption training	persons	1,951	1,984	3,650
Average number of hours of anti- corruption training	hours	87.8	88.2	89.4

²Explanation of the difference in the statistical caliber of employee turnover rate in 2024, 2023 and 2022:

Employee turnover rate in 2022 = the number of employees in this category / total number of employees * 100%, and the employee turnover rate in 2024 and 2023 = the number of employees in this category / the total number of employees in this category * 100%; The turnover rate for 2022 does not include retired employees, and the turnover for 2024 and 2023 includes retirees.

³The statistical scope of the total number of new employees in 2024 only covers Chinese mainland and does not include overseas data.

Indicator Index

SEHK ESG Index of Indicators

Subject Area	s Description		Chapters
		Part B: Mandatory Disclosure Requirements	
Governance	A statement from the l	poard containing the following elements:	ESG Management
Structure	1	poard's oversight of ESG issues;	
	(ii) the board's ESG r	nanagement approach and strategy, including the process used to	
	I State Sta	nd manage material ESG-related issues (including risks to the issuer's	1 Contraction of the second
	businesses); and		
	(iii) how the board re	views progress made against ESG-related goals and targets with an	
	explanation of how th	ey relate to the issuer's businesses.	
Reporting	A description of, or an	explanation on, the application of the following Reporting Principles in	About the Report
principles	the preparation of the	ESG report:	ESG Management
	Materiality: The ESG re	eport should disclose: (i) the process to identify and the criteria for the	
	Let a second	SG factors; (ii) if a stakeholder engagement is conducted, a description	1
	and the second	ders identified, and the process and results of the issuer's stakeholder	
	engagement.		
		tion on the standards, methodologies, assumptions and/or calculation	1
	 I. A second sec second second se second second sec	ce of conversion factors used, for the reporting of emissions/energy	
		pplicable) should be disclosed. er should disclose in the ESG report any changes to the methods or KPIs	
	1	evant factors affecting a meaningful comparison.	
Doporting	*		About the Departs
Reporting	the second se	the reporting boundaries of the ESG report and describing the process th entities or operations are included in the ESG report. If there is a	1 Contraction of the second
Boundary	1 I I I I I I I I I I I I I I I I I I I	he issuer should explain the difference and reason for the change.	
	fendinge in the scope, e	Part C: "Comply or explain" Provisions	
Δ En.	vironmental		
		Information on	11 Insist on Groop
Aspect A1:	General Disclosure	Information on:	1.1 Insist on Green
Emissions		(a) the policies; and(b) compliance with relevant laws and regulations that have a	Production
		significant impact on the issuer	
		relating to air emissions, discharges into water and land, and	
		generation of hazardous and non-hazardous waste.	
		Note:	
		Air emissions include NO _x , SO _x , and other pollutants regulated under	
		national laws and regulations.	
		Hazardous wastes are those defined by national regulations.	
	KPI A1.1	The types of emissions and respective emissions data.	1.1 Insist on Green
			Production
			Key Performance
			Tables
	KPI A1.2	[Repealed 1 January 2025]	/
	KPI A1.3	Total hazardous waste produced (in tonnes) and, where appropriate,	*
	NEL ALI-2	intensity (e.g. per unit of production volume, per facility).	Tables
			÷
	KPI A1.4	Total non-hazardous waste produced (in tonnes) and, where	1 Contraction of the second
		appropriate, intensity (e.g. per unit of production volume, per facility).	· · ·
	KPI A1.5	Description of emission target(s) set and steps taken to achieve	1.1 Insist on Green
		them.	Production
	KPI A1.6	Description of how hazardous and non-hazardous wastes are	1.1 Insist on Green
	101170110		
		handled, and a description of reduction target(s) set and steps taken	Production

Subject Areas	Description		Chapters
Aspect A2:	General Disclosure	Policies on the efficient use of resources, including energy, water	1.2 Optimize Resourc
Use of		and other raw materials.	Usage
Resources		Note: Resources may be used in production, in storage,	
		transportation, in buildings, electronic equipment, etc.	
	KPI A2.1	Direct and/or indirect energy consumption by type (e.g. electricity,	1.2 Optimize Resourc
		gas or oil) in total (kWh in '000s) and intensity (e.g. per unit of	Usage
		production volume, per facility).	Key Performance
			Tables
	KPI A2.2	Water consumption in total and intensity (e.g. per unit of production	1.2 Optimize Resourc
		volume, per facility).	Usage
			Key Performance
			Tables
	KPI A2.3	Description of energy use efficiency target(s) set and steps taken to	1.2 Optimize Resourc
		achieve them.	Usage
	KPI A2.4	Description of whether there is any issue in sourcing water that is fit	1.2 Optimize Resourc
			Usage
		them.	5
	KPI A2.5	Total packaging material used for finished products (in tonnes) and,	1.2 Optimize Resourc
		if applicable, with reference to per unit produced.	Usage
		,	Key Performance
			Tables
Aspect A3:	General Disclosure	Policies on minimising the issuer's significant impacts on the	1.3 Focus on
The Environment		environment and natural resources.	Ecological Protection
and Natural	KPI A3.1	Description of the significant impacts of activities on the environment	÷Z
Resources		and natural resources and the actions taken to manage them.	Ecological Protection
Aspect A4:	[Repealed 1 January 2		/
Climate Change			
B. Social	·		·
Employment ar	nd Labor Practices		
Aspect B1:	General Disclosure	Information on:	2.1 Employee Rights
Employment		(a) the policies; and	and Care
1		(b) compliance with relevant laws and regulations that have a	
		significant impact on the issuer	
		relating to compensation and dismissal, recruitment and promotion,	
		working hours, rest periods, equal opportunity, diversity, anti-	
		discrimination, and other benefits and welfare.	
	KPI B1.1	Total workforce by gender, employment type (for example, full- or	Key Performance
		part-time), age group and geographical region.	Tables
	KPI B1.2	Employee turnover rate by gender, age group and geographical	
		region.	Tables
Aspect B2:	General Disclosure	Information on:	2.3 Occupational
Health and		(a) the policies; and	Health and Safety
Safety		(b) compliance with relevant laws and regulations that have a	
Juicty		significant impact on the issuer	
		relating to providing a cate working onvironment and protecting	
		relating to providing a safe working environment and protecting employees from occupational hazards.	

Subject Areas	Description		Chapters
Aspect B2:	KPI B2.1	Number and rate of work-related fatalities occurred in each of the	Key Performance
Health and		past three years including the reporting year.	Tables
Safety	KPI B2.2	Lost days due to work injury.	Key Performance
			Tables
	KPI B2.3	Description of occupational health and safety measures adopted,	2.3 Occupational
		and how they are implemented and monitored.	Health and Safety
Aspect B3:	General Disclosure	Policies on improving employees' knowledge and skills for	•
Development		discharging duties at work. Description of training activities.	Development and
and Training		Note: Training refers to vocational training. It may include internal	-
5		and external courses paid by the employer.	
	KPI B3.1	The percentage of employees trained by gender and employee	Kev Performance
		category (e.g. senior management, middle management).	Tables
	KPI B3.2	The average training hours completed per employee by gender and	
	KIT 05.2	employee category.	Tables
Aspect B4:	General Disclosure	Information on:	2.1 Employee Rights
abour		(a) the policies; and	and Care
Standards		(b) compliance with relevant laws and regulations that have a	
Standards			
		significant impact on the issuer	
		relating to preventing child and forced labour.	D 1 Freedower Diebte
	KPI B4.1	Description of measures to review employment practices to avoid	
		child and forced labour.	and Care
	KPI B4.1	Description of steps taken to eliminate such practices when	
	<u> </u>	discovered.	and Care
Operating Prac	tices		
Aspect B5:	General Disclosure	Policies on managing environmental and social risks of the supply	3.4 Responsible
Supply Chain		chain.	Supply Chain
Management	KPI B5.1	Number of suppliers by geographical region.	Key Performance
			Tables
	KPI B5.2	Description of practices relating to engaging suppliers, number of	3.4 Responsible
		suppliers where the practices are being implemented, and how they	Supply Chain
		are implemented and monitored.	
	KPI B5.3	Description of practices used to identify environmental and social	3.4 Responsible
		risks along the supply chain, and how they are implemented and	Supply Chain
		monitored.	
	KPI B5.4	Description of practices used to promote environmentally preferable	3.4 Responsible
		products and services when selecting suppliers, and how they are	
		implemented and monitored.	
Aspect B6:	General Disclosure	Information on:	3.3 Quality Products
Product		(a) the policies; and	and Services
Responsibility		(b) compliance with relevant laws and regulations that have a	
		significant impact on the issuer	
		relating to health and safety, advertising, labelling and privacy matters	
		relating to products and services provided and methods of redress.	
		+	2.2. Quality Broducts
	KPI B6.1	Percentage of total products sold or shipped subject to recalls for	
		safety and health reasons.	and Services
	KPI B6.2	Number of products and service related complaints received and	
		how they are dealt with.	and Services
	KPI B6.3	Description of practices relating to observing and protecting	
		intellectual property rights.	and Technological
			Innovation
	KPI B6.4	Description of quality assurance process and recall procedures.	3.3 Quality Products
			and Services

Subject Areas	Description		Chapters
Aspect B6:	KPI B6.5	Description of consumer data protection and privacy policies, and	3.3 Quality Product
Product		how they are implemented and monitored.	and Services
Responsibility			
Aspect B7:	General Disclosure	Information on:	5.3 Adhere to
Anti-		(a) the policies; and	Business Ethics
corruption		(b) compliance with relevant laws and regulations that have a	
-		significant impact on the issuer	
		relating to bribery, extortion, fraud and money laundering.	
	KPI B7.1	Number of concluded legal cases regarding corrupt practices	5.3 Adhere to
		brought against the issuer or its employees during the reporting	
		period and the outcomes of the cases.	
	KPI B7.2	Description of preventive measures and whistle-blowing procedures,	E 2 Adhora to
	NPI D7.2		
		and how they are implemented and monitored.	Business Ethics
	KPI B7.3	Description of anti-corruption training provided to directors and	
		staff.	Business Ethics
Community			
Aspect B8:	General Disclosure	Policies on community engagement to understand the needs of the	
Community		communities where the issuer operates and to ensure its activities	"Belt and Road"
Investment		take into consideration the communities' interests.	Initiative
			4.2 Contribute to
			Rural Revitalizatior
			4.3 Participate in
			Community Welfare
	KPI B8.1	Focus areas of contribution (e.g. education, environmental concerns,	4.1 Respond to the
		labour needs, health, culture, sport).	"Belt and Road"
			Initiative
			4.2 Contribute to
			Rural Revitalization
			4.3 Participate in
			Community Welfare
	KPI B8.2	Resources contributed (e.g. money or time) to the focus area.	Key Performance
	IVEL DO'S	Resources contributed (e.g. money of time) to the locus died.	Tables
		<u>.</u>	Tables
	e-related Disclosures		
(I) Gover nance		ody(s) (which can include a board, committee or equivalent body	1
		ce) or individual(s) responsible for oversight of climate-related risks	Climate Change
	and opportunities.		
		e in the governance processes, controls and procedures used to	1
	monitor, manage and o	versee climate-related risks and opportunities.	
(II) Strategy	Climate-related risks	An issuer shall disclose information to enable an understanding of	1.5.1 Climate Risk
	and opportunities	climate-related risks and opportunities that could reasonably be	Identification
		expected to affect the issuer's cash flows, its access to finance or	
		cost of capital over the short, medium or long term.	
	Business model and	An issuer shall disclose information that enables an understanding	1.5.3 Climate Impa
	value chain	of the current and anticipated effects of climate-related risks and	Analysis
		opportunities on the issuer's business model and value chain.	
	Strategy and decision-	An issuer shall disclose information that enables an understanding	1.5.1 Climate Risk
	making	of the effects of climate-related risks and opportunities on its	
		strategy and decision-making.	
	Einancial position	+	1 E 2 Climate Ime
	Financial position,		1.5.3 Climate Impac
	financial performance		Analysis
	and cash flows		
			*
		Anticipated financial effect	1.5.3 Climate Impac

Subject Areas	Capital deployment		Chapters
(II) Strategy	Climate resilience	An issuer shall disclose information that enables an understanding	1.5.2 Climate Scenario
		of the resilience of the issuer's strategy and business model to	Analysis
		climate-related changes, developments and uncertainties, taking	
		into consideration the issuer's identified climate-related risks and	
		opportunities. An issuer shall use climate-related scenario analysis to	
		assess its climate resilience using an approach that is commensurate	
		with an issuer's circumstances. In providing quantitative information,	
		the issuer may disclose a single amount or a range.	
(III) Risk	(a) The processes and	related policies it uses to identify, assess, prioritise and monitor	151 Climate Risk
	climate-related risks.	related policies it uses to identity, ussess, prioritise and monitor	Identification
lanagement		ssuer uses to identify, assess, prioritise and monitor climate-related	
		information about whether and how the issuer uses climate-related	
	-	rm its identification of climate-related opportunities).	1.5.3 Climate Impact
		and how, the processes for identifying, assessing, prioritising and	
	-	ted risks and opportunities are integrated into and inform the issuer's	
	overall risk managemen	*	
IV) Metrics	Greenhouse gas	An issuer shall disclose its absolute gross greenhouse gas emissions	
and Targets	emissions	generated during the reporting period, expressed as metric tons of	Management
		CO ₂ equivalent, classified as:	Key Performance
		(a) Scope 1 greenhouse gas emissions;	Tables
		(b) Scope 2 greenhouse gas emissions; and	
		(c) Scope 3 greenhouse gas emissions.	
	Climate-related	An issuer shall disclose the amount and percentage of assets or	reasonable
	transition risks	business activities vulnerable to climate-related transition risks.	information waiver
	Climate-related	An issuer shall disclose the amount and percentage of assets or	÷
	1		information waiver
	physical risks	business activities vulnerable to climate-related physical risks.	÷
	Climate-related	An issuer shall disclose the amount and percentage of assets or	1
	opportunities	business activities aligned with climate-related opportunities.	sensitive waiver
	Capital deployment	An issuer shall disclose the amount of capital expenditure,	-
		financing or investment deployed towards climate-related risks and	sensitive waiver
		opportunities.	
(IV) Metrics	Internal carbon prices	An issuer shall disclose:	not applicable
and Targets		(a) an explanation of whether and how the issuer is applying a	
		carbon price in decision-making (for example, investment decisions,	
		transfer pricing, and scenario analysis); and	
		(b) the price of each metric tonne of greenhouse gas emissions the	
		issuer uses to assess the costs of its greenhouse gas emissions;	
		or an appropriate negative statement that the issuer does not apply	
		a carbon price in decision-making.	
	Remuneration	An issuer shall disclose whether and how climate-related	Climate-related
		considerations are factored into remuneration policy, or an	considerations have not
		appropriate negative statement.	yet been incorporated into
			compensation policies
	Industry-based motrics	An issuer is encouraged to disclose industry-based metrics that are	Key Performance
	muusu y-based meults		
		associated with one or more particular business models, activities or	
		other common features that characterise participation in an industry.	*
	Climate-related targets	An issuer shall disclose (a) the qualitative and quantitative climate-	1.5.4 Carbon Emissio
		related targets the issuer has set to monitor progress towards	Management
		achieving its strategic goals; and (b) any targets the issuer is	
		required to meet by law or regulation, including any greenhouse gas	
		emissions targets.	
	Applicability of cross-	/	Key Performance
	industry metrics and		Tables
	industry-based metrics		

SSE ESG Index of Indicators

sion	Number	Topic	Article	Report Chapters
iment	1	Climate change tackling	Articles 21 to 28	1.5 Respond to Climate Change
	2	Pollutant discharge	Article 30	1.1 Insist on Green Production
	3	Waste disposal	Article 31	1.1 Insist on Green Production
	4	Ecosystem and biodiversity protection	Article 32	1.3 Focus on Ecological Protection
	5	Environmental compliance management	Article 33	1.1 Insist on Green Production
	6	Energy usage	Article 35	1.2 Optimize Resource Usage
	7	Usage of water resources	Article 36	1.2 Optimize Resource Usage
	8	Circular economy	Article 37	1.2 Optimize Resource Usage
	9	Rural revitalization	Article 39	4.2 Contribute to Rural Revitalization
	10	Contributions to the society	Article 40	4.1 Respond to the "Belt and Road" Initiative 4.3 Participate in Community Welfare
	11	Innovation-driven	Article 42	3.1 Promote Scientific andTechnological Innovation3.2 Industry exchange and co- construction
	12	Ethics of science and technology	Article 43	3.1 Promote Scientific and Technological Innovation
	13	Supply chain security	Article 45	3.4 Responsible Supply Chain
	14	Equal treatment to small and medium- sized enterprises	Article 46	3.4 Responsible Supply Chain
	15	Safety and quality of products and services	Article 47	3.3 Quality Products and Services
	16	Data security and customer privacy protection	Article 48	3.3 Quality Products and Services
	17	Employees	Article 50	2.1 Employee Rights and Care 2.2 Employee Development and Training 2.3 Occupational Health and Safety
ability-realated	18	Due diligence	Article 52	ESG Management
ance	19		Article 53	ESG Management
	20	Anti-commercial bribery and anti- corruption		5.3 Adhere to Business Ethics
	21	Anti-unfair competition	Article 56	5.3 Adhere to Business Ethics

Dimension	Number	Торіс	Article	Report Chapters
Environment	1	Climate change tackling	Articles 21 to 28	1.5 Respond to Climate Change
	2	Pollutant discharge	Article 30	1.1 Insist on Green Production
	3	Waste disposal	Article 31	1.1 Insist on Green Production
	4	Ecosystem and biodiversity protection	Article 32	1.3 Focus on Ecological Protection
	5	Environmental compliance management	Article 33	1.1 Insist on Green Production
	6	Energy usage	Article 35	1.2 Optimize Resource Usage
	7	Usage of water resources	Article 36	1.2 Optimize Resource Usage
	8	Circular economy	Article 37	1.2 Optimize Resource Usage
Society	9	Rural revitalization	Article 39	4.2 Contribute to Rural Revitalization
	10	Contributions to the society	Article 40	4.1 Respond to the "Belt and Road" Initiative 4.3 Participate in Community Welfare
	11	Innovation-driven	Article 42	3.1 Promote Scientific and Technological Innovation 3.2 Industry exchange and co- construction
	12	Ethics of science and technology	Article 43	3.1 Promote Scientific and Technological Innovation
	13	Supply chain security	Article 45	3.4 Responsible Supply Chain
	14	Equal treatment to small and medium- sized enterprises	Article 46	3.4 Responsible Supply Chain
	15	Safety and quality of products and services	Article 47	3.3 Quality Products and Services
	16	Data security and customer privacy protection	Article 48	3.3 Quality Products and Services
	17	Employees	Article 50	 2.1 Employee Rights and Care 2.2 Employee Development and Training 2.3 Occupational Health and Safety
ustainability-realated	18	Due diligence	Article 52	ESG Management
jovernance	19	Communications with stakeholders	Article 53	ESG Management
	20	Anti-commercial bribery and anti- corruption	Article 55	5.3 Adhere to Business Ethics
	21	Anti-unfair competition	Article 56	5.3 Adhere to Business Ethics

GRI Content Index

GRI Index Table						
Statement of use	Huaxin Cement has reported the information cited in this GRI content index for January 1th 2024 to December 31th 2024 with reference to the GRI Standards.					
GRI 1 used	GRI 1: Foundation 2021					
GRI Standard	Disclos	sure	Location			
iRI 2: General	2-1	Organizational details	About Huaxin Cement			
isclosure 2021	2-2	Entities included in the organization's	About the Report			
		sustainability report				
	2-3	Reporting period, reporting frequency, and	About the Report			
		contact point				
	2-4	Restatements of information	About the Report			
	2-6	Activities, value chain and other business	About Huaxin Cement			
		relationship	1.5 Respond to Climate Change			
	2-7	Employees	Key Performance Tables			
	2-8	Workers who are not employees	Key Performance Tables			
	2-9	Governance structure and composition	ESG Management			
			5.1 Standardize Corporate Governance			
	2-10	Nomination and selection of the highest	5.1 Standardize Corporate Governance			
		governing body				
	2-11	Chair of the highest governance body	5.1 Standardize Corporate Governance			
	2-12	Role of the highest governance body in	ESG Management			
		overseeing the management of impacts	5.1 Standardize Corporate Governance			
	2-13	Delegation of responsibility for managing	ESG Management			
		impacts	5.1 Standardize Corporate Governance			
	2-14	Conflicts of interest	ESG Management			
	2-15	Communication of critical concerns	5.1 Standardize Corporate Governance			
	2-16	Collective knowledge of the highest	ESG Management			
		governance body				
	2-17	Evaluation of the performance of the	ESG Management			
		highest governance body				
	2-18	Remuneration policies	ESG Management			
			5.1 Standardize Corporate Governance			
	2-19	Conflicts of interest	5.1 Standardize Corporate Governance			
	2-20	Process to determine remuneration	5.1 Standardize Corporate Governance			
	2-21	Annual total compensation ratio	5.1 Standardize Corporate Governance			
	2-22	Statement on sustainable development	Message by the President			
		strategy				
	2-23	Policy commitments	1. Environmental Protection First, Build a Low-Carbon Futu			
			2. Partners Work Together to Forge a Talent-Powered			
			Enterprise			
			3. Innovation-Driven, Building an Industry Ecology			
			4. Practice Responsibility and Build a Warm Society Togeth			
			5. Operate Steadily and Lay a Solid Foundation for			
			Governance			

GRI Standard	Disclosı	ire
GRI 2: General	2-24	Embedding policy commitments
Disclosure 2021		
		, , , ,
	2-25	Processes to remediate negative impacts
	2.26	
	2-26	Mechanisms for seeking advice and raisin
	7 7	concerns
	2-27	Compliance with laws and regulations
	2-28	Membership associations
	2-29	Approach to stakeholder engagement
	2-30	Collective bargaining agreements
GRI 3:	3-1	Process to determine material topics
Material Topics	3-2	List of material topics
2021	3-3	Management of material topics
201.	201 1	
GRI 201:	201-1	Direct economic value generated and
Economic	- 10C	distributed
Performance 2016	201-2	Financial implications and other risks and
	201-3	opportunities due to climate change Defined benefit plan obligations and othe
	201-5	retirement plans
GRI 203: Indirect	203-1	Infrastructure investments and services
Economic Impacts	205 1	supported
2016		
GRI 205: Anti-	205-2	Communication and training about anti-
corruption 2016		corruption policies and procedures
		Confirmed incidents of corruption and
	205-3	
	205-3	actions taken
GRI 206: Anti-		actions taken
		actions taken
competitive		actions taken Legal actions for anti-competitive behavio
GRI 206:Anti- competitive Behavior 2016 GRI 207:Tax 2019	206-1	actions taken Legal actions for anti-competitive behavio
competitive Behavior 2016	206-1 207-1	actions taken Legal actions for anti-competitive behavio anti-trust, and monopoly practices

2024 Environmental, Social and Governance (ESG) Report

	Location
	1. Environmental Protection First, Build a Low-Carbon Future
	2. Partners Work Together to Forge a Talent-Powered
	Enterprise
	3. Innovation-Driven, Building an Industry Ecology
	4. Practice Responsibility and Build a Warm Society Together
	5. Operate Steadily and Lay a Solid Foundation for
	Governance
acts	1. Environmental Protection First, Build a Low-Carbon Future
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	4. Practice Responsibility and Build a Warm Society Together
	5. Operate Steadily and Lay a Solid Foundation for
	Governance
	Key Performance Tables
and	1.5 Respond to Climate Change
other	2.1 Employee Rights and Care
es	4.1 Respond to the "Belt and Road" Initiative
	4.2 Contribute to rural revitalization
nti-	5.3 Adhere to Business Ethics
d	5.3 Adhere to Business Ethics
avior,	5.3 Adhere to Business Ethics
-	5.1 Standardize Corporate Governance
	5.1 Standardize Corporate Governance
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GRI Standard	Disclos	ure	Location
GRI 301:	301-1	Materials used by weight or volume	1.2 Optimize Resource Usage
Materials 2016	301-2	Recycled input materials used	1.2 Optimize Resource Usage
	301-3	Reclaimed products and their packaging	1.2 Optimize Resource Usage
		materials	
GRI 302: Energy	302-1	Energy consumption within the	1.2 Optimize Resource Usage
2016		organization	
	302-3	Energy intensity	Key Performance Tables
	302-4	Reduction of energy consumption	Key Performance Tables
	302-5	Reductions in energy requirements of	1.2 Optimize Resource Usage
	302 3	products and services	
GRI 303: Water	303-1	Interactions with water as a shared	1.2 Optimize Resource Usage
and Effluents		resource	
2018	303-2	Management of water discharge-related	1.1 Insist on Green Production
2010	505 2	impacts	1.2 Optimize resource usage
	303-3	Water withdrawal	1.2 Optimize Resource Usage
	303-4	Water discharge	1.1 Insist on Green Production
	- COC	i water discharge	1.2 Optimize resource usage
	303-5	Water consumption	1.3 Optimize Resource Usage
GRI 304:	304-1	Operational sites owned, leased, managed	+
Biodiversity 2016	504-1	in, or adjacent to, protected areas and	1.5 FOCUS ON ECOLOGICAL PIOLECTION
BIODIVEISILY 2016		areas of high biodiversity value outside	
		protected areas	
	304-2	Significant impacts of activities, products	1.3 Focus on Ecological Protection
	504-2	and services on biodiversity	
	304-3	·····	1 2 Focus on Ecological Distoction
CDI 205.	+	Habitats protected or restored	1.3 Focus on Ecological Protection
GRI 305:	305-1	Direct (Scope 1) GHG emissions	1.5 Respond to Climate Change
Emissions 2016	205.2		Key Performance Tables
	305-2	Energy indirect (Scope 2) GHG emissions	1.5 Respond to Climate Change Key Performance Tables
	205 4		+
	305-4	Other indirect (Scope 3) GHG emissions	1.5 Respond to Climate Change
	205 5		Key Performance Tables
	305-5	GHG emissions intensity	1.5 Respond to Climate Change
			Key Performance Tables
	305-7		1.1 Insist on Green Production
		and other significant air emissions	Key Performance Tables
GRI 306: Waste	306-1	Waste generation and significant waste-	1.1 Insist on Green Production
2020		related impacts	
	306-2		1.1 Insist on Green Production
		impacts	
	306-3	Waste generated	1.1 Insist on Green Production
	306-4	Waste diverted from disposal	1.1 Insist on Green Production
	306-5	Waste directed to disposal	1.1 Insist on Green Production
		1 1 1	1.2 Optimize Resource Usage
GRI 308: Supplier	308-1	New suppliers that were screened using	3.4 Responsible Supply Chain
Environmental		environmental criteria	Key Performance Tables
Assessment 2016	308-2	308-2 Negative environmental impacts in	3.4 Responsible Supply Chain
		the supply chain and actions taken	
GRI 401:	401-1	New employee hires and employee	Key Performance Tables
Employment 2016		turnover	
	401-2	Benefits provided to full-time employees	2.1 Employee Rights and Care
		that are not provided to temporary or part-	
		time employees	
	401-3	Parental leave	2.1 Employee Rights and Care

GRI Standard	Disclos	ıre	Location
GRI 403:		Occupational health and safety	2.3 Employee Rights and Care
Occupational		management system	
Health and Safety	403-2	Hazard identification, risk assessment, and	2.3 Employee Rights and Care
2018		incident investigation	
	403-3	Occupational health services	2.3 Employee Rights and Care
	403-4	Worker participation, consultation, and	2.3 Employee Rights and Care
		communication on occupational health	
		and safety	
	403-5	Worker training on occupational health	2.3 Employee Rights and Care
		and safety	
	403-6	Promotion of worker health	2.3 Employee Rights and Care
	403-7	Prevention and mitigation of occupational	+
		health and safety impacts directly linked	
		by business relationships	
	403-8	Workers covered by an occupational health	2.3 Employee Rights and Care
		and safety management system	
	403-9	Work-related injuries	2.3 Occupational Health and Safety
			Key Performance Tables
	403-10	Work-related ill health	2.3 Employee Rights and Care
GRI 404: Training	404-1	Average hours of training per year per	Key Performance Tables
and Education		employee	
2016	404-2	Programs for upgrading employee skills	2.2 Employee Development and Training
		and transition assistance programs	
	404-3	Percentage of employees receiving regular	2.2 Employee Development and Training
		performance and career development	
		reviews	
GRI 405: Diversity	405-1	Diversity of governance bodies and	5.1 Standardize Corporate Governance
and Equal		employees	
Opportunity 2016			
GRI 406: Non-	406-1	Incidents of discrimination and corrective	2.1 Employee Rights and Care
discrimination 2016		actions taken	
GRI 408: Child	408-1	Operations and suppliers at significant risk	2.1 Employee Rights and Care
Labor 2016		for incidents of child labor	
GRI 409: Forced or	409-1	Operations and suppliers at significant risk	2.1 Employee Rights and Care
Compulsory Labor		for incidents of forced or compulsory labor	
2016			
GRI 413: Local	413-1	Operations with local community	4.1 Respond to the "Belt and Road" Initiative
Communities		engagement, impact assessments, and	4.2 Contribute to Rural Revitalization
2016		development programs	4.3 Participate in Community Welfare
GRI 414: Supplier	414-1	New suppliers that were screened using	3.4 Responsible Supply Chain
Social Assessment		social criteria	Key Performance Tables
2016	414-2	Negative social impacts in the supply chain	3.4 Responsible Supply Chain
		and actions taken	1
GRI 416: Customer	416-1	Assessment of the health and safety	3.3 Quality Products and Services
Health and Safety		impacts of product and service categories	1
2016	416-2	Incidents of non-compliance concerning	3.3 Quality Products and Services
		the health and safety impacts of products	
		and services	i !
GRI 417:	417-1	Requirements for product and service	3.3 Quality Products and Services
Marketing and		information and labeling	1 1 1
Labeling 2016	417-2	Incidents of non-compliance concerning	3.3 Quality Products and Services
		product and service information and	
		labeling	
	417-3	Incidents of non-compliance concerning	3.3 Quality Products and Services
		marketing communications	
GRI 418: Customer	418-1	Substantiated complaints concerning	3.3 Quality Products and Services
Privacy 2016		breaches of customer privacy and losses of	1 Contraction of the second

Reader Feedback Form

Dear readers,

Thank you very much for reading the Huaxin Cement Co., Ltd. Environmental, Social, and Governance Report (2024). We earnestly look forward to your comments and suggestions on the Report and our work. You can send the completed questionnaire back to us by mail or email after scanning. Your valuable opinions are greatly appreciated. Thank you!

Optional question (please tick the corresponding place)

1. What's your relation with Huaxin Cement?

Shareholder	Investor	Employee	Supplie	er	Custome	r
Government	Community	Academic Institutions	Non-pr	ofit Organizations	Other (p	lease specify)
2. Is all the information you are concerned about reflected in the Report?						
Yes	No					
3. Your comprehensive evaluation of the ESG Report of Huaxin Cement in 2024:						
				3 (pretty good)	2 (just so-so)	1 (very bad)
Readability (it is readable and understandable, with beautiful and attractive design						

Readability (it is readable and understandable, with beautiful and attractive design and layout, and it is easy to find the required information)		
Credibility (information in this Report is true and credible)		
Information integrity (it gives consideration to both positive and negative information and meets your information needs)		

Open-ended questions

4. Besides what has been disclosed in the Report , what information do you want to read?

Contact

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